

ANNUAL BUDGET

2008-2009

Final Recommendation



City College of San Francisco

October 23, 2008

Foreword

This document contains the annual budget and annual plan for fiscal year 2008-2009. This version is the Final Budget. As specified by the California Code of Regulations, the governing board of each community college district is required to adopt a preliminary budget for the ensuing fiscal year on or before June 30. The code further requires a hearing and the adoption of a final budget on or before the 15th day of September. The Budget contained herein is recommended as the Final Budget for fiscal year 2008-2009.

Annual Budget 2008-2009

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John Rizzo

Rodel E. Rodis

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Alice Murillo

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Hale Huntsman

Ron Bixler

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David Yee

Attila Gabor

Joshua Nielsen

Madeline Mueller

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Donald Lind

Leonard Arnold

John Bilmont

Linda Shaw

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Introduction and Budget Message

Chancellor's Budget Message

This year's state budget process took longer than ever to complete, dragging on into late September before a compromise was reached. Unfortunately this lengthy effort did not result in any long-term solutions to California's continuing fiscal problems. In fact, there is now growing concern amongst California's community colleges that the final state budget adopted by the Governor and the legislature for fiscal year 2008-09 contains overly optimistic revenue assumptions. If these concerns are correct, the state budget could be revisited as early as December 2008 and mid-year cuts could be put in place soon thereafter. Because of this concern, City College's final budget needs to protect both students and the College's workforce against a mid-year loss of state or local revenue. To accomplish this, our own revenue assumptions must remain cautious, and our spending must continue to be constrained.

The key components of the final state budget for fiscal year 2008-09 were a very small COLA, about 2/3 of 1 %, about 2 % for statewide enrollment growth, and a reversal of the Governor's previous proposal to reduce funding for categorical programs such as matriculation and DSPS.

Even without adequate state funding during fiscal year 2008-09, the college will once again move forward with its plans and objectives, seeking out new and creative ways of doing the best possible job for our students and our community. City College's final budget as proposed for adoption by the Board on October 23rd, represents an attempt to maintain the College's core functions in the face of uncertain resources. It allows the College to continue to protect the fall and spring semesters, and reduces the College's reliance on outside consultants. The final budget does not require any layoffs and reduces but does not eliminate the increase in the out of pocket portion of health insurance costs for the College workforce. The final budget is balanced with a modest surplus.

As I have previously stated, my top budgetary priorities are to minimize the impact of inadequate resources on students, and to shield the college workforce from the possibility of layoffs. In keeping with this philosophy, I am asking the Board of Trustees to adopt a two-fold strategy to protect the College against either a further deterioration of state funding or a downturn in other sources of revenue, such as our share of the local sale tax. First, we will be setting aside \$2.2 million in one time revenue as a hedge against a possible mid-year cut from Sacramento. Second, the final budget I am recommending to the Board for adoption will be balanced without the use of any the Board's \$6.6 million Designated Reserve. We should be mindful of the fact that a portion of our reserve funds may be needed for next fiscal year, as California already has a projected deficit of at least \$7 billion for 2009-10.

While our enrollment is strong once again, the College does not expect to earn enrollment growth funding during 2008-09. We earned about \$4 million in growth funds during 2007-08, which is now part of our base funding and providing major financial support for our effort to maintain a balanced budget during 2008-09. We do not expect to earn growth funding during 2008-09, instead our strategy is to position ourselves to earn enrollment growth dollars in both 2009-10 as well as 2010-11 by counting enrollment from the 2009 summer semester as a part of next fiscal year.

Dr. Don Q. Griffin, Interim Chancellor
October 23, 2008

Class Sections Funded 2004 through 2008

	Number of Classes Provided (Preliminary Count)					Change from Previous Year			
	2004	2005	2006	2007	2008	2004 to 2005	2005 to 2006	2006 to 2007	2007 to 2008
SUMMER SECTIONS									
Credit	383	569	560	580	592	49%	-2%	4%	2%
Noncredit	200	232	241	404	323	16%	4%	68%	-20%
Total Summer	583	801	801	984	915	37%	0%	23%	-7%
FALL & SPRING SECTIONS									
Fall Credit	3,098	3,242	3,154	3,282	3,330	5%	-3%	4%	1%
Fall Noncredit	1,201	1,263	1,275	1,315	1,347	5%	1%	3%	2%
Total Fall	4,299	4,505	4,429	4,597	4,677	5%	-2%	4%	2%
Spring Credit	3,213	3,299	3,335	3,383	3,541	3%	1%	1%	5%
Spring Noncredit	1,270	1,265	1,298	1,331	1,360	0%	3%	3%	2%
Total Spring	4,483	4,564	4,633	4,714	4,901	2%	2%	2%	4%

NOTE: Fall 2008 Credit and Noncredit Class Section Counts are as of June 11, 2007 and do not account for future cancelled or added sections.

Overall District Budget at a Glance

Fund Type	Fund Description	FY 2005-06	FY 2006-07 ⁽³⁾	FY 2007-08 ⁽³⁾	FY 2008-09 ⁽³⁾
11	General Fund Unrestricted	\$ 169,028,656	\$ 178,896,763	\$ 193,496,467	\$ 198,760,446
12	Restricted Programs ⁽²⁾	26,418,052	33,238,109	33,764,506	35,896,052
14	Departmental Accounts	935,838	890,000	890,000	890,000
21	Child Development ⁽²⁾	4,758,093	7,578,040	8,168,636	7,805,088
22	Cafeteria Fund	800,000	900,000	900,000	930,000
41	Capital Projects – Fed/State/Local ⁽¹⁾	612,246	3,423,140	1,980,794	1,813,987
42	Capital Projects – Bonds 1997/99 ⁽¹⁾	4,609,441	-	10,702	2,398,804
43	Capital Projects - Bonds 2001 ⁽¹⁾	92,857,902	193,996,286	41,361,060	14,993,263
44	Capital Projects - Bonds 2005 ⁽¹⁾	-	90,249,896	60,699,249	140,609,594
51	Auxiliary Enterprise-Bookstore	8,850,000	8,355,000	8,775,000	9,227,000
71	Student Financial Aid ⁽²⁾	21,877,819	22,000,000	24,092,200	25,509,700
72	General Trusts ⁽¹⁾	50,267	52,436	72,945	61,921
73	Associated Students ⁽¹⁾	435,927	542,527	615,526	707,497
74	Scholarship ⁽¹⁾	147,191	180,340	250,078	250,017
75	Trust Funds and Accommodation Accounts ⁽¹⁾	56,374	84,956	85,134	117,342
Total		\$ 331,437,806	\$ 540,387,493	\$ 375,162,297	\$ 439,970,711

(1) FY 2008-09 represents fund balance as of June 30, 2008.

(2) Fund Types 12, 21 & 71 for FY2008-09 will increase as authorization letters are received.

(3) FT 11 Expenditures are presented net of restricted fund charge-outs.

Exhibit A: Annual Budget Summary

Annual Budget ⁽¹⁾ Summaries 2008-2009
Unrestricted General Fund

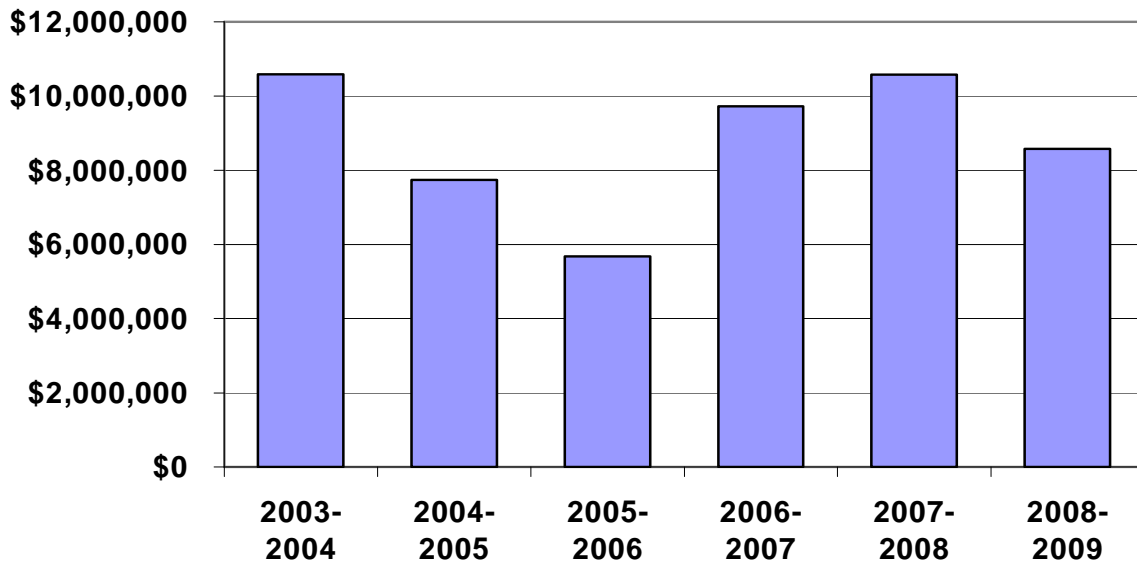
	FY 2005-2006	FY 2006-2007	FY 2007-2008	FY 2008-2009 ⁽³⁾
Resources				
Beginning Balance	\$ 646,948	\$ -	\$ 2,108,611	\$ 2,960,796
Projected Revenues	167,581,709	178,896,763	191,387,856	195,946,696
Transfer from Designated Reserve	800,000	-	-	-
Prior Year Encumbrances	-	-	-	-
Total Resources	\$ 169,028,657	\$ 178,896,763	\$ 193,496,467	\$ 198,907,492
Expenditures				
Basic Expenditures	\$ 169,582,995	\$ 179,644,443	\$ 195,496,467	\$ 201,460,446
Prior Year Encumbrances	-	-	-	-
Anticipated Salary Savings ⁽²⁾	(554,338)	-	-	-
Expenses Eligible for Restricted Funds	-	(747,680)	(2,000,000)	(2,700,000)
Recommended Budget	169,028,657	178,896,763	193,496,467	198,760,446
Resources Over (Under) Expenditures	\$ -	\$ -	\$ -	\$ 147,046

(1) All amounts are budget amounts, not actual.

(2) Salary savings for certificated and classified positions.

(3) See Appendix D: Supplemental Schedule - Expenses eligible for Restricted Funds, page 71.

Year-End Fund Balance A Resource Indicator



■ The Fund Balance depicted above as of June 30 each year is comprised of the Board Designation, Departmental Funds, and the Unreserved, Undesignated Fund Balance.

NOTE: FY 2008 Estimated; FY 2009 Projected Budget.

	Actual 2003-2004	Actual 2004-2005	Actual ⁽²⁾ 2005-2006	Actual 2006-2007	Estimated Final 2007-2008	Final Budget 2008-2009
Reservations and Designations:						
Board Reserve ⁽²⁾⁽³⁾	\$ 4,000,000	\$ 3,775,343	\$ 6,175,343	\$ 6,652,879	\$ 6,652,879	\$ 6,652,879
Transfer From Reserve ⁽⁴⁾	(224,657)	-	(1,522,464)	-	-	-
Transfer To Reserve	-	-	-	-	-	-
Designated Departmental Funds	904,804	933,036	926,924	960,036	963,294	960,000
Designated Internal Service Funds ⁽¹⁾	2,400,000	2,400,000	100,000	-	-	-
Total Reservations and Designations	\$ 7,080,147	\$ 7,108,379	\$ 5,679,803	\$ 7,612,915	\$ 7,616,173	\$ 7,612,879
Unreserved, Undesignated	\$ 3,500,000	\$ 629,021	\$ -	\$ 2,108,611	\$ 2,960,796	\$ 963,107

(1) The \$2.4 million Designated Internal Service Funds were Mission/Chinatown collected rents from FY04, 05 and 0.1 million for FY06 & 07.

(2) In January 2006 the Board authorized the transfer of \$2,300,000 from the collected rents fund to the Reserve.

(3) Includes \$2.1 million transfer in FY2006-2007 from general purpose block grant.

(4) Projected 2008-2009 Transfer from Reserve.

Exhibit B: Schedule of Revenue

Revenue Projections

We estimate total unrestricted general fund resources for FY 2008-09 will be \$198,907,492. The following table shows the contributing streams of revenue and compares the projected numbers for FY 2008-09 with the prior years. Total District General Revenues for 2008-2009 are discounted using a 99.50 deficit coefficient.

The FY 2008-09 Ending Unreserved Undesignated fund balance is estimated to be \$963,107. The Board Designated Reserve is forecasted to total \$6.653 million at June 30, 2008.

	Actual <u>2004-2005</u>	Actual <u>2005-2006</u>	Actual <u>2006-2007</u>	Est Final <u>2007-2008</u>	Projected <u>2008-2009</u>
Total District General Revenues	\$ 124,532,017	\$ 137,184,896	\$ 153,879,721	\$ 165,713,488	\$ 166,840,346
Deficit Factor	0.99740797	1	1	0.98321386	0.99500000
Revised District General Revenues	124,209,226	137,184,896	153,879,721	162,931,798	166,006,144
Other Revenues (1)	33,905,303	30,259,482	28,311,989	30,048,520	29,940,552
Total General Fund Unrestricted Revenue	158,114,529	167,444,378	182,191,710	192,980,318	195,946,696
Beginning Balance	3,500,000	629,021	1,844,444	2,108,611	2,960,796
Prior Year Encumbrances	-	-	-	-	-
Transfer from Board Designated Reserve	-	2,005,574	-	-	-
Estimated Total Resources	<u>\$ 161,614,529</u>	<u>\$ 170,078,973</u>	<u>\$ 184,036,154</u>	<u>\$ 195,088,929</u>	<u>\$ 198,907,492</u>

1. Other Revenues include Lottery, Sales Tax, Non-Resident Tuition, Partnership for Excellence, Basic Skills, Apprenticeship, interest income, and other state and local income.

Enrollment Growth Projections. The College forecast for enrollment growth in 2008-2009 along with historic trends is summarized in the following table.

**ENROLLMENT GROWTH 2003 to 2009
FULL TIME EQUIVALENT STUDENTS (FTES)**

	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008		2008-2009	
	Base	Base	Base	Base	Base	Actual ⁽¹⁾	Targeted Enrollment	
	FTES ⁽³⁾	FTES ⁽³⁾	FTES ⁽³⁾	FTES ⁽³⁾	FTES ⁽³⁾	FTES ⁽³⁾	Growth	FTES ⁽³⁾
Credit	22,323	22,712	23,536	23,905	24,265	25,165	-	25,165
Noncredit CDCP ⁽²⁾	NA	NA	NA	8,389	8,396	8,501	-	8,501
Noncredit	13,279	12,959	12,470	4,009	3,742	3,322	-	3,322
Total	35,602	35,671	36,005	36,303	36,403	36,988	-	36,988

(1) Actual FTES based on the Second Principal Apportionment (P2)

(2) CDCP=Career Development College Preparation funding differential started in 2006-07

(3) An FTES is a student workload measure that represents 525 class (contact) hours of student instruction/activity in credit and noncredit courses. Full-time equivalent student (FTES) is one of the workload measures used in the computation of state support for California community colleges. FTES is not headcount.

Revenue Assumptions for FY 2008-09:

- College's final budget is based on final state budget;
- The District will assume no enrollment growth funding in the 2008-09 budget but will continue its effort to serve students;
- Lottery income will be relatively flat;
- Sales tax revenue will be flat;
- Non-resident tuition will remain at the 2007-08 higher level;
- Interest income will be zero, interest expense may be \$200,000;
- Other revenues will be relatively flat;
- One time funds will be held in reserve for protection against mid year state cuts or declining local revenue (\$1.9M);
- Deficit Coefficient of .9950.

SFCCD Schedule of Revenues Unrestricted General Fund, FY 2008-09

	A	B	C	D	E	F	G	H	I
		Actual Revenue	Actual Revenue	Final Budget	Estimated Final	Preliminary Budget	Final Budget	Variance	Increase
		FY 2005-06	FY2006-07	Estimated Revenue	FY 2007-08	Estimated Revenue	Estimated Revenue	FY07-08	(Decrease)
				FY 2007-08	FY 2007-08	FY2008-09	FY2008-09	vs FY 08-09	Percent
5	State General Apportionment ⁽¹⁾	\$ 88,715,965	\$ 84,308,632	\$ 73,472,244	\$ 72,413,708	\$ 74,913,708	\$ 82,545,240	\$ 10,131,532	14.0
6	State General Apportionment - Noncredit	-	-	10,396,281	9,826,019	9,826,019	9,120,177	(705,842)	(7.2)
7	State General Apportionment - Noncredit CDCP	-	-	24,950,708	25,963,029	25,963,029	27,476,647	1,513,618	5.8
8	Growth:credit, noncredit CDCP rate increase	-	-	2,000,000	3,928,031	-	-	(3,928,031)	(100.0)
9	Growth:CREDIT	-	1,432,158	-	-	-	-	-	-
10	Growth:noncredit and CDCP rate increase	-	3,909,293	-	-	-	-	-	-
11	2007-08 Reduction due to unused growth	-	-	-	-	-	-	-	-
12	Student fee reduction (to \$20 full-year)	-	-	-	-	-	-	-	-
13	State COLA Apportionment	5,567,425	7,575,820	6,985,777	7,011,271	7,011,271	1,126,852	(5,884,419)	(83.9)
14	Restoration	-	12,992,512	-	-	-	-	-	-
15	Backfill For 2007-2008 Property Tax	-	-	-	-	-	1,935,499	1,935,499	100.0
16	Reserve for Revenue Reduction	-	-	-	-	-	(1,935,499)	(1,935,499)	(100.0)
17	Total	94,283,390	110,218,415	117,805,010	119,142,058	117,714,027	120,268,916	1,126,858	0.9
18									
19	Local Property Taxes	34,855,141	36,370,185	38,749,676	39,632,496	39,632,496	39,632,496	-	-
20	Student Enrollment Fees (98%)	8,046,365	7,291,121	6,642,513	6,938,934	6,938,934	6,938,934	-	-
21		42,901,506	43,661,306	45,392,190	46,571,430	46,571,430	46,571,430	-	-
22									
23	Total District General Revenues	137,184,896	153,879,721	163,197,199	165,713,488	164,285,457	166,840,346	1,126,858	0.7
24	Deficit Factor	1	1	1,000,000	0,983,213	0,983,213	0,995,000		
25	Revised Deficit Affected Revenues	137,184,896	153,879,721	163,197,199	162,931,798	161,553,730	166,006,144	3,074,346	1.9
26									
27	Lottery	5,551,043	4,493,156	4,520,963	4,858,308	4,750,000	5,095,204	236,896	4.9
28	Sales Tax	13,861,521	14,283,501	14,900,000	15,333,162	15,000,000	15,400,000	66,838	0.4
29	Non-Resident Tuition	4,783,629	5,010,495	5,100,000	5,918,053	5,950,000	6,036,414	118,361	2.0
30	Enrollment Fee	-	-	-	92,918	90,500	87,300	(5,618)	(6.0)
31	Partnership for Excellence ⁽¹⁾	1,132,775	-	-	-	-	-	-	-
32	Part-Time Equalization	1,686,620	1,686,620	1,686,620	1,686,620	1,686,620	1,502,853	(183,767)	(10.9)
33	Part-Time Faculty Instructional	-	-	-	188,328	166,973	166,973	(21,355)	(11.3)
34	Part-Time Faculty Office Hours	-	-	-	102,219	48,120	48,120	(54,099)	(52.9)
35	Basic Skills ⁽²⁾	929,776	-	-	-	-	-	-	-
36	Transfers	513,468	199,600	350,000	2,122	1,400,000	500,000	497,878	23,462.7
37	Apprenticeship	422,086	472,202	401,372	511,168	401,372	403,688	(107,480)	(21.0)
38	Mandated Cost	28,659	157,090	200,000	-	200,000	200,000	200,000	100.0
39	Interest Income (net)	-	299,153	200,000	-	320,000	-	(128,576)	(100.0)
40	Prior Year Correction	657,776	136,935	331,702	874,657	755,001	-	(874,657)	(100.0)
41	One-Time Equalization	-	762,100	-	-	-	-	-	-
42	Other Revenue	692,129	811,137	500,000	352,389	500,000	500,000	147,611	41.9
43	Transfers In - BD Reserve	-	-	-	-	2,000,000	-	-	-
44	Total District Other Revenues	30,259,482	28,311,989	28,190,657	30,048,520	33,268,586	29,940,552	(107,968)	(0.4)
45									
46	Total Unrestricted Revenues	167,444,378	182,191,710	191,387,856	192,980,318	194,822,316	195,946,696	2,966,378	1.5
47	Beginning Balance	629,021	1,844,444	2,108,611	2,108,611	2,679,256	2,960,796	852,185	40.4
48	Prior Year encumbrances	-	-	-	-	-	-	-	-
49	Transfers from Board Designated Reserves	2,005,574	-	-	-	-	-	-	-
50									
51	Total Resources	\$ 170,078,973	\$ 184,036,154	\$ 193,496,467	\$ 195,088,929	\$ 197,501,572	\$ 198,907,492	\$ 3,818,563	2.0
52									
53	(1) For 2006-2007 Partnership for Excellence Funds are included in the State General Apportionment.								
54	(2) Based on State Compliance Standards Basic Skills was fully Unrestricted up through 2005-2006 and thereafter is treated as restricted funding from 2006-2007 forward.								

Annual Budget Summary 2008-2009

Other Restricted Funds

Fund Code	Carry-forward Budget to FY 2008-09	*FY 2008-2009 Renewal Award	FY 2008-2009 Total Appropriation
Restricted General Fund:			
Federal Sources:			
HUD-MOCD SBDC Center	121101	\$ -	\$ 102,000
WIA-SCO Nursing Expansion	121128		549,992
WIA-EDD Bay Area Biotech	121159	171,612	171,612
TAA-EDD-Pic Wrap Around	121178	164,166	164,166
NSF-Biolink Resource Center Yr4	121188	112,792	707,378
NSF/TVI- Biolink Y4	121028	59,597	59,597
NSF-ICONS Yr-2	121035	100,604	100,604
NSF- Calibrated Peer Review	121036	23,530	23,530
NSF-Stem Program 5 years	121038	44,248	44,248
NSF-IWITTS Contract	121039	(2,800)	(2,800)
SBA-HSUSPF-Small Business Ctr	121224	150,394	150,394
USEPA-Bridging the Biodiesel Gap	121227	122,691	122,691
WIA-CDE Adult Basic Ed/ESL*	121254		839,275
WIA-SCO TANF-Fed Share*	122522		146,700
USDE- Federal Work Study	121363/121364	89,446	652,550
Title IV Trio Program	121433/121434	18,292	392,696
Title IVE SFDHS Edgewood	122603	8,393	185,000
VTEA Title IC -Basic	121519		1,726,486
VTEA Title IB -SCO Real Estate Center	121547		100,000
VTEA TIIIE-Tech Prep	122114		81,405
Fipse-SFSU Health Leadership Yr1/Yr2	121822/121823	66,470	66,470
CPEC-Teachers Advancement-SAMS	122127	113,763	113,763
FCCC/Americorp TRMDP	122739	213	213
			-
Total Federal Sources		\$ 1,243,411	\$ 5,483,482
			\$ 6,726,893
State Sources:			
AB 1725 Staff Development	123008-123011	\$ 45,526	\$ -
AB 1725 Staff Diversity*	123031-123032	57,730	57,730
Board of Financial Assistance Prog*	123155		866,973
Calworks Program*	123120		691,700
DSPS Excess Cost*	123214		2,707,126
IDRC-SMCCD/Biolink Res	123374	10,180	10,180
Eco-IDRC Logistic Workers	123377	113,668	113,668
Eco-RHORC	123335	25,147	25,147
Eco-Regional Health Worker Center	123337		205,000
Eco-Small Business Dev Center	123345-123346	3,515	150,000
Eco-Ca Applied Biotech Center	123412-123413	41,016	205,000
Eco-Advance Trans Tech Center	123393		205,000
Eco-Center Applied Career Tech	123422	-	205,000

	Fund Code	Carry-forward Budget to FY 2008-09	*FY 2008-2009 Renewal Award	FY 2008-2009 Total Appropriation
Eco-Center for Excellence	123442		205,000	205,000
Eco-Job Dev Incentive Fund	123572	141,814		141,814
Eco Adv Trans Quick Start	123244	41,469		41,469
Eco-Career Dev 7th & 8th Grade	123594	107,811		107,811
CTE-Hub Initiative	123596	125,000		125,000
CTE-Small Business Hub	123597	59,480		59,480
CTE-Nursing & Health Sciences	123598	339,392		339,392
CTE_Community Collaborative	123599		369,700	369,700
EOPS Program*	123614		1,731,599	1,731,599
EOPS/CARE Program*	123649		96,462	96,462
Transfer Center Rollover	123631-123632	14,793		14,793
Foster Care	123713		89,649	89,649
Instructional Equipment 1802	123740-123741	206,250		206,250
General Purpose Trailer Bill	123742	128,714		128,714
Gen Purpose Reappropriation-One Time	123743	585,263		585,263
FY08 Instructional Equipment 75/25	123745	50,658		50,658
Matriculation-Credit Program*	123723		1,468,502	1,468,502
Matriculation- Non Credit Program*	123732		2,638,712	2,638,712
Tel & Tech Infrastructure Program*	123890-123891	65,712		65,712
FY06 Basic Skills - One Time rollover	124990	849		849
FY07 Basic Skills - One Time rollover	124991	640,248		640,248
FY08 Basic Skills - ongoing	124992	2,136,690		2,136,690
COCCC-CA High School Exit Exam Test	124517	88,211		88,211
COCCC - Tech Prep Pipeline	124518	85,164		85,164
Total State Sources		\$ 5,114,301	\$ 11,835,423	\$ 16,949,724
City College San Francisco Foundation Pass thru:				
Rosenberg Library	125053	\$ 56,673	\$ -	56,673
Wells Fargo Foundation	125055	218,865		218,865
David Gold	125057	5,697		5,697
				-
Total City College SF Foundation		\$ 281,235	\$ -	\$ 281,235
Foundations				
Archtone Foundation-Elderly Prog	125077	\$ 43,949	\$ -	\$ 43,949
Ca Endowment-Post Release	125092	63,933		63,933
Ca Endowment-Health Interpreter	125083	182,121		182,121
Casey Foundation	125090	4,499		4,499
Genentech Foundation	125009	12,426		12,426
Genentech Biolink Registry	125014	2,270		2,270
Leong May Way Scholar	125046	17,469		17,469
Margoes Foundation-SFUSD Concurrent	125080	12,745		12,745
Moore Foundation/CPMC Nursing	125037-125039	633,519		633,519
Osher-Computer Lab	125021	50,000		50,000
Pottruck Family - Guardian Program	125071	30,824		30,824
Robert Woods-TLH Jobs to Career	125073	48,477		48,477
Rosenberg Gift- Supplies	125048	6,405		6,405
SF Foundation-On Ramp Biotech	125091	123,078		123,078

	Fund Code	Carry-forward Budget to FY 2008-09	*FY 2008-2009 Renewal Award	FY 2008-2009 Total Appropriation
SBC Training	125024	1,512		1,512
Irvine/Univ Corp SFS/Metro Health	125067		81,011	81,011
Wellpoint/FCCC-Nursing Expansion	125068		109,651	109,651
Langeloth Foundation/Tenderloin Health	125069		25,000	25,000
Irvine/Teachers College-Concurrent	125081		319,899	319,899
CA Endowment-Post Release	125093		183,974	183,974
SF Foundation-Foster Youth	125094		25,326	25,326
Gates/FCCC Early College HS Program	125095	80,870		80,870
Walter S. Johnson Foundation	125097	96,663		96,663
				-
Total Foundations		\$ 1,410,761	\$ 744,861	\$ 2,155,622

Community Based Organization:

Evans-Trans Safety Academy	129104	\$ 25,695	\$ -	\$ 25,695
PG&E - Sustainable Center	125143	4,000		4,000
YTEC-EMT Classes	125144	742		742
JVS-Environmental Svcs Worker	125145	24,698		24,698
Elderly Self Help	125146	27,756		27,756
OFF-Campus FWS	1213xx	5,218		5,218
Total Community Based Organization		\$ 88,109	\$ -	\$ 88,109

SF City Subcontracts

Mayors' Office Channel 27	125250	\$ -	\$ 105,745	\$ 105,745
DHS-CALWORKS MATCH	125259	89,490	596,260	685,750
Mayor's Office Eco Workforce-On Ramp	125286	101,959		101,959
SFPH- Drug and Alcohol	125288		97,816	97,816
SFCTA-Bicycle Rack	125287	29,523		29,523
MOEWD-City Build Academy	125289	93,536		93,536
SFDPH-Breathe CA, CPR Class	125290		1,419	1,419
SFDHS/Arriba Juntos/VIP	125291		355,000	355,000
Total SF City Sub-contracts		\$ 314,507	\$ 1,156,240	\$ 1,470,747

Contract Education Programs

CT Ed-Federal Bureau of Prison	127050	\$ 5,254	\$ -	\$ 5,254
CT Ed-SF Airport Commission #45	127307	72,261		72,261
CT Ed-SF Airport Commission #48	127310	116,566		116,566
CT Ed-SF Airport Commission #50	127312	50,000		50,000
CT Ed-SF Airport Commission #51	127313	199,650		199,650
CT Ed-SF Airport Commission #52	127314		75,000	75,000
CT Ed-Office of Language Services	127438		4,500	4,500
CT Ed Cal Pacific Medical Center-6	127845	127,882		127,882
CT Ed U S Educational Foundation	127844	944,416		944,416
CT Ed-Gate Gourmet- San Francisco	127849		3,000	3,000
CT Ed-SEIU-UHW Ed Fund - 5	128068		5,390	5,390
CT Ed-SEIU-UHW Ed Fund - 6	128069		3,200	3,200
CT Ed-Year- Up	128070		30,000	30,000
Total Contract Education Programs		\$ 1,516,029	\$ 121,090	\$ 1,637,119

	Fund Code	Carry-forward Budget to FY 2008-09	*FY 2008-2009 Renewal Award	FY 2008-2009 Total Appropriation
Fees and Services:				
Continuing Education Programs	125501	\$ -	\$ 600,000	\$ 600,000
ESL International Institute	125502		955,271	955,271
Parking Fees	125503		495,811	495,811
Student Health Services	125504		1,738,456	1,738,456
ESL Processing Fees	125505		48,000	48,000
Web & Telephone Fees	125508		292,688	292,688
College for Teens	125514		235,730	235,730
CISCO Regional Academy Fees	125512	380		380
Program Income - SBDC	125510	58,497	71,985	130,482
Program Income- REEC	125511	14,174		14,174
Program Income-CACT	125519	39,872		39,872
Program Income-ATTE	125517	1,394		1,394
Ptogram Income-GIS Center	125518	8,182	3,225	11,407
Dacum -Workshop Fees	129102	3,835		3,835
Career Development Fees	125506	16,810	35,958	52,768
Contract Ed Dept Incentives	125601	44,825		44,825
Continuing Ed Dept Incentives	125602	22,557		22,557
Medical Adm Allowance Participation	125513	76,141	329,132	405,273
Medical Adm Allowance SHC	125515	294,734		294,734
Ram Trademark Project	125516	3,097		3,097
Grant Fiscal Cost Recovery	125603		365,088	365,088
Research & Planning Cost Recovery	125607		184,507	184,507
SFCCD Safety Officer's Training	125608	4,520		4,520
Contract Ed Cost Recovery	129991		442,435	442,435
FWS-Transfer from UGF	121364	10,983	188,315	199,298
Total Fees and Services		\$ 600,000	\$ 5,986,601	\$ 6,586,601
Total General Fund - Restricted		\$ 10,568,354	\$ 25,327,697	\$ 35,896,052

	Fund Code	Carry-forward Budget to FY 2008-09	*FY 2008-2009 Renewal Award	FY 2008-2009 Total Appropriation
Special Revenue Fund:				
Child Development Fund:				
Federal Sources:				
Child Care Food Program	211041/211042	\$ 84,275	\$ -	\$ 84,275
CDE-Early Childhood Mentoring	211208/211209	949,925	3,011,058	3,960,983
				-
State Sources:				
Child Care Tax Bailout*	212014		161,482	161,482
Child Care Center Based	212071		612,826	612,826
State Preschool - Half Day	212124		229,310	229,310
State Preschool - Full Day	212125		792,269	792,269
FCCC/TANF CD Careers	212160		59,850	59,850
ACCFC-First 5 ECM	212327	127,942		127,942
SF-First 5 Preschool for All	212330		162,484	162,484
Local Sources:				
LIIF - Orfalea Center Start-up	213051	\$ 44,000	\$ -	\$ 44,000
Wu Yee Services-CARES Program	213053		90,000	90,000
Low Income Invest Fund-QIG Grace Ct	213054		6,000	6,000
Haas Fund for Inst materials	213012	48,878		48,878
Ashbury Children Foundation	213017	1,046		1,046
Haas Fund-Prof Initiatives Yr 6/Yr 7	213041/213052	15,785	374,673	390,458
Wu Yee Services - Preschool All	213046	40,495		40,495
SF Cares- Wu Yee Services	213024	54,026		54,026
SFUSD-Teacher Academy	213040	17,049		17,049
SFCCF-Orfalea Institutes	213019	265,703	350,000	615,703
SFCCF-Marion Davies-Autism	213801	36,671		36,671
Child Dev Fiscal Cost Recovery	213005		150,000	150,000
Child Care & Services	214001	42,941		42,941
ECM-Sale of Books	214002	6,641		6,641
Medical Adm Allowance Participation	214003	69,758		69,758
Total Child Development Fund		\$ 1,805,136	\$ 5,999,952	\$ 7,805,088
Cafeteria Fund	220000		930,000	930,000
Total Special Revenue Funds		\$ 1,805,136	\$ 6,929,952	\$ 8,735,088
Total Restricted General Funds and Special Revenue Funds		\$ 12,373,490	\$ 32,257,649	\$ 44,631,140
		Note#1	Note #2	

Notes:

#1 General Fund - Restricted Programs and Child Development Programs eligible to carry-forward commitments and available balance to be used in the Annual Appropriation for FY 2008-09

#2 General Fund - Restricted and Child Development Fund appropriations shall be increased or decreased in accordance with the amount made available during fiscal year 2008-2009. This is informed to the Board of Trustees in the For Info Only pages of the monthly agenda.

Expenditure Budget

Expenditure Assumptions: Tentative Budget 2008-2009

- Funding to continue ongoing operations;
- Funding for full year operation of the Mission Campus and Health & Wellness Center;
- District-wide use of Basic Skills and Matriculation funds to support summer noncredit sections and student services;
- Funding to hire 24 Full-time Faculty, primarily as replacement hires on the general fund;
- The consolidation of 27 part-time faculty positions into full time positions;
- Funding for step increases for all eligible employees;
- \$1.8 million in increased costs for employer paid health insurance premiums and for out of pocket expenses for employee healthcare;
- \$300,000 for higher utilities costs and \$120,000 for software licenses.
- At least a \$600,000 reduction in consulting fee agreements;
- A \$300,000 savings in attrition from Administrative retirements.

Recommendations for Unrestricted General Fund

Budget, 2008-2009

The following table shows the proposed schedule of expenditures and anticipated savings which is compared with the four prior fiscal years.

	Budget FY 2004-05	Budget FY 2005-06	Budget FY 2006-07	Budget FY 2007-08	Budget FY 2008-09 ⁽¹⁾
Projected Expenditures	\$162,170,370	\$169,582,995	\$179,644,443	\$195,496,467	\$201,460,446
Prior Year Encumbrances	-	-	-	-	-
Anticipated Salary Savings	(1,100,000)	(554,338)	-	-	-
Expenses Eligible for Restricted Funds	-	-	(747,680)	(2,000,000)	(2,700,000)
Total Recommended Expenditures	\$161,070,370	\$169,028,657	\$178,896,763	\$193,496,467	\$198,760,446

Supplemental Information:

Year-on-Year Increase:

Dollars	\$7,071,499	\$7,958,287	\$9,868,106	\$14,599,704	\$5,263,979
Percent Change from Prior Year	4.59%	4.94%	5.84%	8.16%	2.72%

(1) See Appendix D: Supplemental Schedule - Expenses eligible for Restricted Funds, page 71.

Estimated Final Expenditures

before abatements:

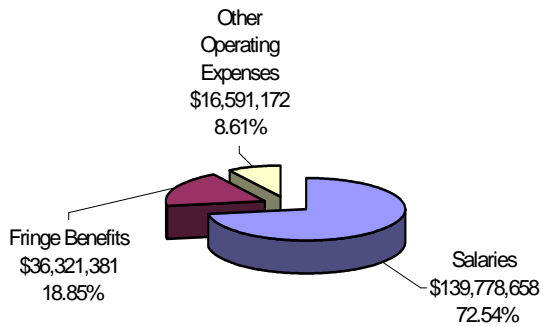
\$192,691,211

Final Budget

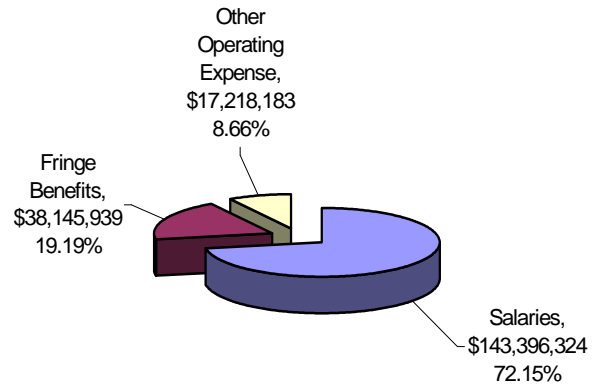
before abatements:

\$198,760,446

**FY 2007-08 Estimated Expenditures
Unrestricted General Fund**



**FY 2008-09 Final Budget
Unrestricted General Fund**



Budgets by Service Area
Comparison of Fiscal Years: 2004-05, 2005-06, 2006-07, 2007-08, 2008-09

	Orgn	FY 2004-05 Budget	FY 2005-06 Budget	FY 2006-07 Budget ⁽⁵⁾	FY 2007-08 Budget ⁽⁵⁾	FY 2008-09 Budget ⁽⁵⁾
Schools (1)	7000	\$ 77,308,288	\$ 61,366,256	\$ 69,054,639	\$ 73,584,693	\$ 76,995,996
VC Academic Affairs Office (4)	5000	9,805,946	33,293,043	32,840,849	36,310,921	34,691,350
Campuses (2)	8000	3,679,926	3,728,317	4,023,389	5,100,703	5,401,282
Instructional Support Services	9000	7,692,360	7,852,586	8,471,246	9,593,160	9,805,962
Total Instruction		\$ 98,486,520	\$ 106,240,202	\$ 114,390,123	\$ 124,589,477	\$ 126,894,590
A&R/Fin Aid/Exec Vice Chancellor	4000	8,073,459	7,741,549	8,225,753	8,494,457	7,611,332
Student Services	6000	9,456,311	9,043,195	9,937,224	10,938,538	11,311,614
Total Student Services		\$ 17,529,770	\$ 16,784,745	\$ 18,162,977	\$ 19,432,995	\$ 18,922,946
Operating & Maintenance (Bldgs & Grounds)	3500	17,343,726	17,808,873	18,189,987	20,455,496	21,327,906
General Institutional Svc	1100-3400 & 3900	23,137,515	23,540,742	23,759,047	25,289,168	25,430,355
Planning & Policy Making (3)	0002-1000	4,572,839	4,654,095	5,142,309	5,729,331	6,184,649
Total Maintenance/Administration		\$ 45,054,080	\$ 46,003,710	\$ 47,091,343	\$ 51,473,995	\$ 52,942,910
Grand Total		\$ 161,070,370	\$ 169,028,657	\$ 179,644,443	\$ 195,496,467	\$ 198,760,446

- (1) Schools: Applied Sciences; Science & Mathematics; Behavioral & Social Sciences; Business; Liberal Arts; International Ed/ESL; Health & PE.
(2) Campuses: Alemany, Southeast, Mission; John Adams; Downtown, Chinatown/North Beach; Evans; Castro-Valencia.
(3) Chancellor's Division: Board of Trustees; Academic Senate; Classified Senate; Public Information; Research & Planning; Gov. Relations; General Counsel; Institutional Advancement Division.
(4) For 2005-2006 and thereafter, hourly faculty salaries are classified in the VC Academic Affairs Office.
In prior years they were classified in the various academic schools.
(5) Expenditures after abatements.

Multi-Year Capital Projects Appropriation

**BOARD APPROVED CAPITAL OUTLAY PROJECT BUDGETS
SUMMARY OF REALLOCATIONS FOR BOND FUNDED PROJECTS
INCEPTION-TO-DATE AS OF 06/30/08**

	A	J	K	L	M	N	O	P
1	All Projects 2001 or 2005 Bond Measures	Current Budgets Local Bond Funds	Approved State Funds	Other Funds (1)	BOARD APPROVED CAPITAL OUTLAY PROJECT BUDGETS (2) (3)	Current Estimated Total Cost #	Spent & Commit-to-Date	Projected Final Balance (M-N)
2								
3	Mission Campus ###	\$ 56,284,000	\$ 30,716,000	\$ -	\$ 93,600,000	\$ 93,600,000	\$ 91,966,604	\$ -
4	Chinatown/North Beach ****	69,794,000	49,274,000	4,000,000	123,068,000	123,068,000	26,162,273	-
5	Acquis'n of Evans Campus & Retrofit ^^	10,461,278	-	500,000	10,961,278	10,961,278	10,107,513	-
6	Computer Network/Energy Conserv'n	25,883,145	-	-	25,883,145	25,883,145	19,986,757	-
7	Renovations/Remodeling/ADA	30,841,584	619,462	10,237	31,471,283	31,471,283	32,062,984	-
8	Joint Use Facility	28,000,000	39,590,000	-	67,590,000	67,590,000	6,651,813	-
9	Health & Wellness Center***	78,250,000	-	6,000,000	85,000,000	-	-	-
10	Student Health Svcs	11,100,000	-	-	11,100,000	100,400,000	97,213,543	-
11	Child Developmt Center *	4,300,000	-	-	4,300,000	-	-	-
12	Performing Arts Education Center	86,171,000	40,368,000	-	126,539,000	126,539,000	12,516,334	-
13	Balboa Reservoir €	3,272,277	-	-	3,272,277	3,272,277	3,178,039	-
14	Moggia Property w/ Improvements	5,410,716	-	-	5,410,716	5,410,716	5,431,566	-
15	New Student Development Center	9,750,000	-	-	9,750,000	75,000,000	228,338	n/a
16	Adv. Tech Learning Center ##	7,950,000	-	-	7,950,000	80,897,441	1,181,350	n/a
17	John Adams Campus Retrofit ^^	20,500,000	25,108,000	613,956	46,221,956	46,221,956	33,119,136	-
18	unallocated							
19								
20	Interest 2001 - unallocated	\$5,582,870						
21	Interest 2005 - unallocated	\$1,767,130						
22	Subtotal Interest	\$7,350,000						
23								
24	Total	\$ 455,318,000	\$ 185,675,462	\$ 11,124,193	\$ 652,117,655	\$ 790,315,096	\$ 339,806,250	\$ -
25								

36 Notes:

37 (1): Other funds include Estimated or Realized Amounts as follows: \$4,000,000 Proceeds from the sale of Chinatown; Mayors Office of Community Development Grant \$500,000; Lick

38 Wilmerdene \$ 6,000,000; and Scheduled Maintenance \$ 613,956.,

39

40 **Note 2:**

41 \$6.6m interest allocated to Mission Campus Pjt.

42 \$750k interest allocated to Health & Wellness Ctr. Pjt.

43 \$7,350,000

44

45 **Note 3:**

46 This schedule serves as memorandum notice and summary of the cumulative board budget authorizarion for the District's Capital Outlay Project Budgets.

47

48 **Note 4:**

49 Performing Arts Center State Grant for total of \$40,368,000 has not been approved yet.

50



CAPITAL OUTLAY PROJECTS: EXPECTED SPENDING 2008-2009

55	Project Description	Projected (1) Capital Outlay Expenditures 2008-2009
56	Mission Campus	-
57	Chinatown/North Beach	\$ 29,000,000
58	Acquis'n of Evans Campus & Retrofit	-
59	Computer Network/Energy Conserv'n	5,896,388
60	Renovations/Remodeling/ADA	5,900,000
61	Joint Use Facility	30,469,094
62	Health & Wellness Center Playing Field	3,186,457
63	Performing Arts Education Center	-
64	Balboa Reservoir	94,238
65	Moggia Property w/ Improvements	-
66	New Student Development Center	-
67	Adv. Tech Learning Center ##	-
68	John Adams Campus Retrofit ^^	13,102,820
69		
70	Total	\$ 87,648,997
71		
72		
73		
74		
75		

76 (1): Prior year carry-forward authorizations are maintained and rolled forward into 2008-2009.

**Exhibit C: Schedule of Expenditures
by Major Object for Annual Budget**

Schedule of Expenditures by Major Object for Annual Budget

Unrestricted General Fund, 2008-2009

	Actual Expenditures 2004-2005	Actual Expenditures 2005-2006	Actual Expenditures 2006-2007	Estimated Actual 2007-2008	Final Budget 2008-2009
Expenditures					
1000 Academic	\$ 83,717,143	\$ 89,056,420	\$ 93,670,384	\$ 99,692,424	\$ 102,054,020
2000 Classified	32,911,975	34,203,598	35,816,157	40,086,234	41,342,304
3000 Fringe	31,265,372	33,116,198	33,542,979	36,321,381	38,145,939
4000 Supplies	1,073,218	1,511,580	2,120,269	2,301,689	2,385,673
5000 Operating Expense	10,544,613	11,315,742	12,795,005	12,863,572	13,454,694
6000 Capital	99,838	63,887	65,034	209,703	150,000
7000 Other Outgo	1,589,791	690,316	1,285,880	1,216,208	1,227,816
Total Expenditures	161,201,950	169,957,741	179,295,708	192,691,211	198,760,446

	Annual Budget 2004-2005	Annual Budget 2005-2006	Annual Budget 2006-2007	Final Budget 2007-2008	Final Budget 2008-2009
Budget					
1000 Academic	\$ 82,371,813	\$ 87,508,192	\$ 93,584,117	\$ 100,178,370	\$ 103,745,595
2000 Classified	33,761,169	33,931,376	36,490,979	40,735,669	41,342,304
3000 Fringe	31,546,832	34,383,703	35,844,347	38,664,521	38,515,250
4000 Supplies	1,676,545	1,644,286	1,700,000	2,217,337	2,385,673
5000 Operating Expense	10,649,811	11,072,402	11,500,000	13,050,570	14,093,808
6000 Capital	435,500	192,500	50,000	50,000	150,000
7000 Other Outgo	628,700	296,198	475,000	600,000	1,227,816
Total Expenditures	161,070,370	169,028,657	179,644,443	195,496,467	201,460,446
Prior Year Encumbrances	-	-	-	-	-
Expenses Eligible for Restricted Funds	-	-	(747,680)	(2,000,000)	(2,700,000)
Recommended Annual Budget	\$ 161,070,370	\$ 169,028,657	\$ 178,896,763	\$ 193,496,467	\$ 198,760,446

**Exhibit D: Schedule of Expenditures by Major Account
Actual & Preliminary Budget**

Budget Comparison: Account Level Summary

	Final Budget FY 2004-05	Final Budget FY 2005-06	Final Budget FY 2006-07	Final Budget FY 2007-08	Final Budget FY 2008-09 ⁽⁸⁾
Faculty					
Teaching Full-time ⁽¹⁾	41,147,462	42,745,484	45,423,831	48,858,185	50,545,810
Teaching Part-Time	23,270,926	26,916,357	27,571,000	29,319,613	28,958,697
Librarians	1,433,480	1,343,590	1,385,421	1,819,537	1,784,918
Counselors	4,996,288	4,574,710	4,657,506	5,292,815	4,829,550
Non Teaching	6,379,304	6,152,490	7,878,770	7,136,556	8,480,304
Total Faculty	77,227,460	81,732,632	86,916,528	92,426,706	94,599,279
Administrators	5,144,353	5,775,560	6,667,589	7,751,665	7,454,741
Total Academic	82,371,813	87,508,192	93,584,117	100,178,371	102,054,020
Classified					
Full-Time ⁽¹⁾	30,209,921	30,633,201	33,143,199	37,184,575	37,747,640
Part-Time	1,987,576	1,734,503	1,700,780	1,904,095	1,827,664
Student	1,563,672	1,563,672	1,647,000	1,647,000	1,767,000
Total Classified	33,761,169	33,931,376	36,490,979	40,735,670	41,342,304
Fringe Benefits					
Retirement	10,149,828	11,256,528	12,091,096	12,967,816	12,804,617
Social Security/Medicare	3,810,138	3,929,833	4,086,527	4,506,517	4,681,384
Health Ins. Active Employees ⁽²⁾	8,923,336	10,299,400	10,356,336	11,145,914	10,499,464
Health Ins. Retired Employees ⁽²⁾	4,044,496	4,500,000	5,565,406	6,066,293	5,635,247
Dental	2,647,420	2,573,869	2,519,077	2,679,220	2,874,469
Life Insurance/Drug Reimbursement/SUI	920,002	1,103,083	463,331	485,231	510,997
Workers Compensation	1,051,613	720,990	762,576	813,528	1,139,761
Total Fringe Benefits	31,546,833	34,383,703	35,844,349	38,664,519	38,145,939
Supplies ⁽³⁾	1,676,545	1,644,286	1,700,000	2,217,337	2,385,673
Other Operating Expenses ⁽⁴⁾					
Gas/Electricity	1,100,000	1,194,000	1,624,978	2,144,978	2,209,616
Telephone	500,000	500,000	400,000	400,000	400,000
Property Leases/Copiers/Software	1,350,246	1,388,129	1,334,085	1,383,129	1,403,129
Insurance	853,000	1,192,293	1,300,000	1,192,293	1,192,293
City Services	477,000	479,500	-	-	-
Water/Sewage	275,000	275,000	304,685	355,000	410,342
Dues/Memberships	104,716	104,716	158,154	159,716	181,995
All Other Categories	5,989,848	5,938,764	6,378,096	7,415,454	7,657,319
Total Other Operating Expenses	10,649,810	11,072,402	11,499,998	13,050,570	13,454,694
Equipment ⁽⁵⁾	435,500	192,500	50,000	50,000	150,000
Other Outgo ⁽⁶⁾	628,700	296,199	475,000	600,000	1,227,816
Expenses Eligible for Restricted Fund ⁽⁷⁾	-	-	(747,680)	(2,000,000)	-
Grand Total	161,070,370	169,028,657	178,896,763	193,496,467	198,760,446

1. FY 2005-06 includes \$554,338 in salary savings and \$720,000 in savings from a seven month classified hiring freeze.
2. Health Insurance Budgets for Active versus Retired employees were disaggregated and reclassified in the Final Budget October 25, 2007.
3. Supplies - Includes basic consumable supplies such as: computer supplies; paper and printing supplies; various types of supplies used in the class room, and non-teaching departments.
4. Other Operating Expenses FY2008-09- \$12.3 million of funds used for utilities, facility leases, insurance, postage, advertising, software licenses and copier leases; \$1.2 million for consulting contracts.
5. Capital Outlay (Equipment) - Includes capital equipment lease payments.
6. Other Outgo - Includes the estimated cafeteria fund deficit, the estimated child development fund deficit, and the federal work study match.
7. Expenses eligible for restricted funds in order of priority are basic skills, matriculation, and etcetera.
8. See Appendix D: Supplemental Schedule - Expenses eligible for Restricted Funds, page 71.

San Francisco Community College District
Salaries & Benefits

Account & Title	FY2008-2009 Budget
Administrators Salaries	
1210-Administrators	7,454,741
Administrator Salaries Total:	<u>7,454,741</u>
Administrators Benefits	
3101-STRS	586,303
3301-OASDI	30,760
3321-Medicare	76,091
3401-Health Service	289,906
3416-Dental	72,546
3431-Life Insurance	5,014
3446-Prescription Drug	4,420
3501-SUI	3,841
3601-Worker's Compensation	56,546
Administrator Benefits Total:	<u>1,125,427</u>
Full Time Certificated Salaries	
1000-Budget-Certificated Salaries	-
1120-Faculty-Sch1	49,330,238
1129-Faculty-Long Term Substitutes	1,202,810
1220-Nonteaching-Sch1	2,134,999
1227-Nonteaching-Reemployed	-
1230-Librarians-Sch1	1,784,918
1240-Counselors-Sch1	4,829,550
1280-Supervisors	1,941,322
Full Time Certificated Salaries Total:	<u>61,223,837</u>
Full Time Certificated Benefits	
3101-STRS	5,230,726
3301-OASDI	145,862
3321-Medicare	791,151
3401-Health Service	4,631,663
3416-Dental	1,205,378
3431-Life Insurance	81,325
3446-Prescription Drug	73,040
3501-SUI	40,629
3601-Worker's Compensation	514,385
3701-SFERS	58,924
Less: Abatement Benefits	(369,311)
Full Time Certificated Benefits Total:	<u>12,403,771</u>

Account & Title	FY2008-2009 Budget
Part Time Certificated Salaries	
1320-Faculty-LOA Hourly	-
1322-Faculty-Regular Hours	2,515,222
1323-Faculty-Reg Hrs PBL	21,062,351
1324-Faculty-Summer/Int Hourly	4,115,361
1325-Faculty-Subs	1,265,763
1412-Supervisors-Hourly	44,953
1422-Nonteaching-Hourly	2,788,039
1423-Part-time Office Hours	170,601
1424-Nonteaching-Sum/Int	15,432
1432-Librarians-Hourly	56,574
1434-Librarians-Sum/Int	-
1442-Counselors-Hourly	717,409
1444-Counselors-Sum/Int	160,928
1452-Student Health Persn-Hourly	-
1454-Student Health Persn-Sum/Int	-
1484-Supervisors-Stipends	462,808
1988-Academic Salaries Recovery	-
1992-AFT-contract retros	-
Part Time Certificated Salaries Total:	<u>33,375,442</u>
Part Time Certificated Benefits	
3101-STRS	2,121,342
3301-OASDI	102,135
3321-Medicare	455,838
3401-Health Service	956,571
3416-Dental	440,677
3431-Life Insurance	61,900
3501-SUI	70,215
3601-Worker's Compensation	256,886
3701-SFERS	233,414
Part Time Certificated Benefits Total:	<u>4,698,978</u>
Classified Employees Salaries	
2000-Budget-Classified Salaries	-
2110-Classified-Reg	34,653,936
2115-Governing Board	36,000
2210-Instructional Aides-Reg	2,569,899
2330-Classified-NI Temp	1,187,353
2334-Classified-Sum/Int	174,619
2340-Classified - Class 9910 only	-
2370-Classified-NI Coll Aide	1,767,000
2374-Classified-Summer Lab Aide	-
2380-Classified-Overtime	487,805
2410-Instructional Aides-Non Reg Temp	465,692
Classified Employees Salaries Total:	<u>41,342,304</u>

Account & Title	FY2008-2009 Budget
Classified Employees Benefits	
3201-PERS	600,904
3301-OASDI	2,510,872
3321-Medicare	557,632
3401-Health Service	4,027,535
3416-Dental	1,095,700
3431-Life Insurance	73,663
3446-Prescription Drug	66,182
3501-SUI	33,381
3601-Worker's Compensation	312,789
3701-SFERS	4,510,010
Classified Employees Benefits Total:	13,788,667
Add: Retirement Subsidy Benefits	6,129,096
Grand Total Salaries:	143,396,324
Grand Total Benefits:	38,145,939
Grand Total Salaries & Benefits:	181,542,263

Budget Resolution

DATE: October 23, 2008

B1

TO: Board of Trustees

FROM: Dr. Don Q. Griffin, Interim Chancellor

**SUBJECT: GENERAL FUND
ADOPTION OF ANNUAL BUDGET 2008-2009 BUDGET
(FINAL BUDGET)
(Resolution No. 081023-B1)**

BACKGROUND INFORMATION:

The California Code of Regulations requires the governing board of each community college district to adopt a final budget for the ensuing fiscal year on or before September 15th.

The Final Annual Budget is contained in the **Annual Budget 2008-2009 Final Recommendation**, to be presented to the Board of Trustees at the October 23, 2008.

Annual Budget for 2008-2009: Final Recommendations

The 2008-2009 Annual Budget for the Unrestricted General Fund is based on projected revenue and resources totaling \$198,907,492 of which \$195,946,696 represents the sum of state and local allocations and fees and \$2,960,796 represents the forecasted unreserved undesignated beginning fund balance available for spending on July1, 2008.

The General Fund Unrestricted Expenditure Budget for FY 2008-2009 is currently projected at \$198,760,446 which continues operational expenditures from the prior fiscal year. Expenditures eligible for restricted funds are \$2,700,000.

The Final Annual 2008-2009 Budget is balanced.

Please note that copies of the full budget are available upon request from the Office of the Chancellor/Secretary to the Board, and also posted on the CCSF Vice Chancellor of Finance and Administration's website at <http://www.ccsf.edu/Offices/administration.html>.

The recommended 2008-2009 Annual Budget, as proposed by the Chancellor and submitted to the Board of Trustees for approval, is as follows:

General Fund - Unrestricted

Estimated Revenue Appropriations

Estimated Revenues and Transfers-in	\$ 195,946,696
Add: Beginning Balance	2,960,796
Total Estimated Revenue & Resources	<u>198,907,492</u>

Estimated Expenditure Appropriations

Estimated Expenditures	\$ 201,460,446
Less: Unallocated Abatements	(2,700,000)
Total Estimated Expenditures	<u>198,760,446</u>

Estimated Surplus / (Deficit)

	<u>\$ 147,046</u>
Projected 6/30/2009 Unreserved Undesignated Ending Balance	<u>\$ 963,107</u>
Projected Board Designated Reserve 6/30/2008	<u>\$ 6,652,879</u>
Designated Departmental Funds 6/30/2008	<u>\$ 963,294</u>

Restricted Funds: (Revenue and Expenditures)

Federal	\$ 6,726,893
State	16,949,724
Pass Thru from and for other Public Agencies	281,235
Foundations	2,155,622
Community Based Organizations	88,109
City and County of San Francisco	1,470,747
Contract Education Programs	1,637,119
Fees and Internal Services	6,586,601
Total Restricted	<u>\$ 35,896,052</u>

Special Revenue Fund - Child Development	<u>\$ 7,805,088</u>
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Special Revenue Fund – Cafeteria	<u>\$ 930,000</u>
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Total Restricted and Special Revenue Funds

<u>\$ 44,631,140</u>

Capital Projects Funds (Estimated Fund Balance 06/30/2008)

Local Capital Projects	\$ 4,212,791
2001 Bond	14,993,263
2005 Bond	140,609,594

Total Capital Projects Funds

<u>\$ 159,815,647</u>

Part 1: Adoption of the Annual Budget

- Section 1 In accordance with Title 5, California Code of Regulations, Section 58196 the Board of Trustees of the San Francisco Community College District hereby adopts the Annual Budget for 2008-2009, hereinafter termed the Annual Budget of the San Francisco Community College District, as detailed on Community College District forms and summarized by fund, purpose, and amount as follows:
- Section 2 Any action taken by the Board of Trustees at its meeting of October 23, 2008 shall be incorporated in the 2008-2009 Annual Budget and a copy of the 2008-2009 Annual Budget with modifications shall be placed in the official files of the Board of Trustees.
- Section 3 The estimated receipts, income and revenue enumerated in the Annual Budget are hereby appropriated to the several funds and departments indicated in the Annual Budget for the purpose of meeting expenditure appropriations provided in the Annual Budget. These proposed expenditures are hereby appropriated to the funds and departments enumerated in the Annual Budget. Each department for which an expenditure appropriation is made is hereby authorized to use, in the manner provided by law, the amounts so appropriated for the purpose specified in the Annual Budget.
- Section 4 The Chancellor and Vice Chancellor of Finance and Administration are hereby authorized to convert the budget as adopted by the Board of Trustees on Community College District forms to the official State forms prescribed by the Chancellor, California Community College; to execute, process, and file all necessary documents required by the Education Code or the California Code of Regulations; to place a copy of all budget documents in the official files of the Board of Trustees; and due to the fact that certain entries on the State forms are based on estimates, to use the latest available information when preparing all entries concerning the 2008-2009 Expenditures, and 2008-2009 Revenue sections of the budget. All entries concerning the 2008-2009 Expenditures section shall be in accordance with the total proposed expenditures included in the 2008-2009 Annual Budget as listed above.
- Section 5 The Chancellor and Vice Chancellor of Finance and Administration are also authorized to execute all necessary budgetary documents, including current and subsequent budget transfers as required to maintain depository accounts with the San Francisco Controller, provided they are within the purposes and amounts of the budgets adopted on Community College District forms.

Section 6 The Chancellor and Vice Chancellor of Finance and Administration are hereby authorized and obligated to the Administrative Provisions as contained in the attachment to this resolution entitled, Administrative Provisions, 2008-2009

Section 7 Any provisions contained in the tentative budget resolution adopted by the Board of Trustees in June 2008 that are not superseded or contradicted by this resolution shall remain in effect.

Part 2: General Fund Restricted

Section 1 The General Fund - Restricted portion of the SFCCD Annual Budget contains appropriation of categorical funds from various granting agencies, thru RFP's, Apportionment, Allocations, Subcontracts, Sub-Recipient Agreements, Fee Based Programs, Property rentals and overhead recoveries. Such appropriation shall be increased or decreased in accordance with the amount made available during the year 2008-2009 by cash receipts or allocations from the State of California or by amounts carried over from the prior fiscal year. Within each categorical program, transfers from unallocated amounts, transfers between accounts, and transfers between major classes are authorized to be made by the Chancellor and Vice Chancellor of Finance and Administration to the extent permitted by the laws and regulations of the State of California.

Part 3: Child Development Fund

Section 1 The Child Development Fund portion of the SFCCD Annual Budget contains appropriations of categorical funds from California Dept. of Education through RFP's, Subcontracts, Sub-Recipient Agreements or gifts from various donors. Such appropriations shall be increased or decreased in accordance with the amount made available during fiscal year 2008-2009 by cash receipts or allocations from the State of California. Within each categorical program, transfers from unallocated amounts, transfers between accounts, and transfers between major classes are authorized to be made by the Chancellor and Chief Operating Office to the extent permitted by the laws and regulations of the State of California.

Administrative Provisions 2008-2009

- Section 1 Because total appropriations contained in the Annual Budget are based on estimated revenues which may not be fully realized, it shall be incumbent upon the Chancellor and Vice Chancellor of Finance and Administration to review revenue estimates each month. If such revenue estimates indicate a shortage, the Chancellor and Vice Chancellor of Finance and Administration are authorized to freeze an equivalent amount of expenditure appropriations and report this action to the Board of Trustees. These frozen appropriations may only be released if subsequent estimates indicate that the collection of the amount of revenue originally estimated is assured.
- Section 2 The Chancellor and Vice Chancellor of Finance and Administration are hereby authorized to make any transfer necessary to correct erroneous account classifications or to effect any changes in accounts made necessary by changes in the method of expenditures within the purpose of the appropriation; such as when the Board of Trustees has authorized a lump sum appropriation for a program or a project and transfers to subsidiary appropriations are required by City and County or State budgetary practices. In contrast, transfers from the unallocated appropriations to any expenditure classification shall be made only by formal resolution approved by a two-thirds vote of the members of the Governing Board as provided for in Title 5, California Code of Regulations, Section 58199; in addition transfers between major budget classifications shall be made only by a formal resolution approved by a majority of the members of the Board of Trustees as provided for in Title 5, California Code of Regulations, Section 58199. Any other transfers between subordinate accounts within a single major classification may be made by the Chancellor and Vice Chancellor of Finance and Administration.
- Section 3 The Chancellor and Vice Chancellor of Finance and Administration are hereby authorized; to transfer subject to the provisions of Title 5, California Code of Education, Section 58199 and expend from any other available budgeted funds for lump sum payments to classified employees upon death or retirement for service or separation caused by industrial accident for accumulated sick leave benefits. Provided, however, that the position held by an employee who is entitled to such lump sum payment will not be filled with either a permanent or temporary replacement until such lump sum payment has been recovered from funds budgeted for personal services, however in the event that said position must be filled immediately it may be so filled on the authorization of the Chancellor or the Vice Chancellor of Finance and Administration.

- Section 4 That the Chancellor and Vice Chancellor of Finance and Administration of the San Francisco Community College District are hereby authorized and directed to continue the existing special and trust funds, reserves; and the receipts in each such fund are hereby appropriated in accordance with law and the conditions under which such fund was established. The Chancellor and the Vice Chancellor of Finance and Administration are hereby authorized and directed to set up additional special and trust funds and reserves as may be created by either additional requests or under other conditions and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each fund was established.
- Section 5 That whenever the San Francisco Community College District shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency, or from any private person, firm or corporation any money or property to be converted into money, there shall be set up in the accounting records of the San Francisco Community College District, a special fund or account evidencing the amount received and specifying the special purposes for which it has been received and for which it is held. Such an account or fund shall be maintained as long as any portion of said money or property remains. Such receipts are hereby appropriated in accordance with law for the purpose and subject to the conditions under which each receipt was received.
- Section 6 Permanent certificated and classified positions continued or created by the Board of Trustees in the Annual Budget, may be increased, decreased, or reclassified only by approval of the Chancellor and Vice Chancellor of Finance and Administration. Funds provided with the approval of the Chancellor and Vice Chancellor of Finance and Administration may be used to provide temporary employment when it becomes necessary to replace a permanent occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy for a permanent classified position. Funds provided in the Annual Budget for permanent certificated positions may be transferred with the approval of the Chancellor and Vice Chancellor of Finance and Administration to other certificated positions.
- Section 7 Money received as payment for damage to SFCCD automobiles or trucks, or other property, are hereby appropriated to pay the cost of repairing such equipment or property. Any excess funds, and any amount received for damaged equipment which is not be repaired shall be credited to Miscellaneous Revenues of the General Fund; provided that where the property is damaged during construction and such construction is funded from the Capital Outlay Projects Fund, the excess funds shall be credited to the specific construction project in the Capital Outlay Projects Fund.

SHARED GOVERNANCE:

Yes: X No: ___ If yes, which committee: Planning and Budgeting Committee

Date of Review: October 14, 2008

(A negative response indicates that a review is not necessary.)

RECOMMENDATION:

RESOLVED: That authorization is hereby given approving the Final fiscal year 2008-09 Annual Budget and

FURTHER BE IT RESOLVED: That the Chancellor, Vice Chancellor of Finance and Administration and/or their designee are hereby authorized to execute any and all documents on behalf of the District to effectuate this resolution.

Dr. Don Q. Griffin, Interim Chancellor, Originator

Appendices

Institutional Annual Plan

2008-2009



Office of the Chancellor

Office of College Planning

February 2008

Institutional Annual Plan City College of San Francisco 2008-2009

The Annual Plan is based primarily upon the College's New Strategic Plan adopted by the Board of Trustees in February 2003. The Annual Plan serves as an operational version of the College's plans for a one-year period; it consists of a set of institutional objectives that are to be achieved by the College through the efforts of the college units, departments, schools and administrative operations. Thus, the unit plans are linked to the Annual Plan, just as the Annual Plan is linked to the College's overall Strategic Plan. Implementation will follow established college processes and procedures.

The annual institutional objectives are developed in two categories: Basic Operational Objectives that support the College mission and functions, and Developmental Objectives that support new initiatives and innovations. The developmental objectives are mostly drawn from the Strategic Implementation Schedule of the College Strategic Plan. Please consult the Implementation Schedules for specific action plans that are associated with the developmental objectives in this Annual Plan. The full set of Implementation Schedules is available on line at the following URL:

http://www.ccsf.edu/Offices/Research_Planning/strategic_implement.htm

The achievement of these developmental objectives is conditional upon appropriate financial resources that may be uncertain for FY09.

Progress in achieving these objectives will be evaluated during the mid-year and end-of-year reviews. The College recognizes that changes in objectives may be necessary to adapt to new unanticipated situations. All major cost centers at the College will report their progress which will be incorporated into the mid-year and final end-of-year reports. Additional modifications to the College's assessment system will be addressed by the Planning and Budgeting Council to make a clearer connection between the assessment of the institutional annual planning objectives and progress toward meeting the College's strategic planning priorities.

Operational Objectives

- 1. To provide high quality educational programs and courses for associate degrees, transfer to baccalaureate institutions, career education and workforce training, pre-collegiate basic skills, English as a Second Language, adult high school diploma, non-credit, cultural enrichment, and lifelong learning.**
 - a. Provide educational programs and services at each of CCSF's campuses, including Ocean, Evans, Chinatown/North Beach, Downtown, John Adams, Southeast, Mission, Alemany, and Castro-Valencia.
 - b. Offer educational programs and services through the School(s) of Applied Science and Technology, International Education and ESL, Business, Health and Physical Education, Behavioral and Social Sciences, Science and Mathematics, and Liberal Arts.
 - c. Provide educational and training services to employers, and residents in the City of San Francisco through Contract Education/Community Services and CalWorks Education and Training.
 - d. Provide coordination and support for educational programs and services through the Office of Academic Affairs, including class scheduling, curriculum development, tenure review, faculty evaluation, and through executive academic leadership.

- 2. To provide high quality student development and educational services.**
 - a. Provide widespread recruitment and outreach activities about College programs and services.
 - b. Provide admissions and records services for students in credit and non-credit programs.
 - c. Provide support for student activities at all College campuses.
 - d. Offer orientation, assessment, counseling and placement services to first-time and continuing students.
 - e. Provide appropriate financial aid and student support services.
 - f. Provide learning assistance through library, tutoring, mentoring and career advisement services.
 - g. Enable students to effectively utilize college programs and services through counseling and special support services.
 - h. Provide executive leadership for student development services.

- 3. To provide high quality services in the areas of fiscal, administrative and support services.**
 - a. Provide oversight and management for College fiscal and administrative operations.
 - b. Provide direction, management, and supervision for the expansion of all College human resources operations.

- c. Provide supervision of all employee relations activities with all collective bargaining agents in the College.
- d. Provide direction, management and supervision for information technology services.
- e. Direct and oversee all campus operations, including facilities planning and maintenance of buildings and grounds and security for students and College employees.

4. To provide overall executive level leadership for the College.

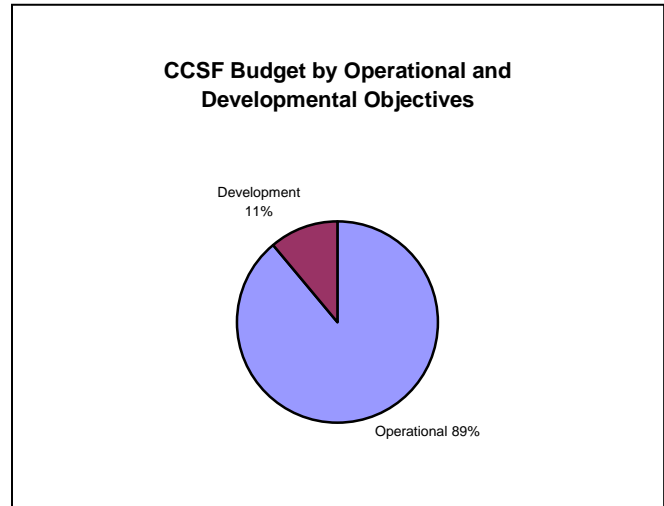
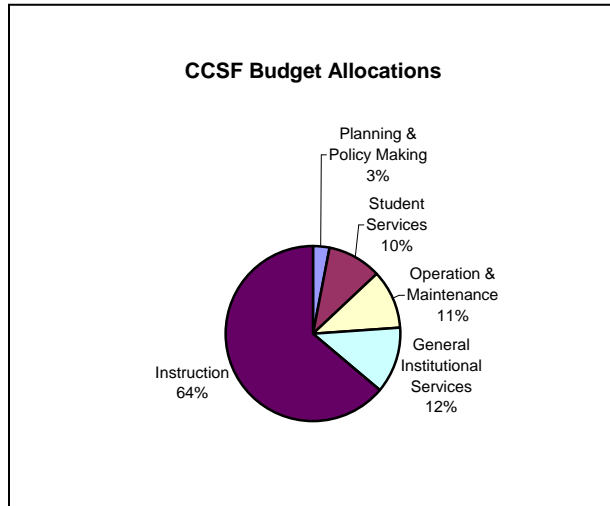
- a. Provide executive leadership to all college operations.
- b. Direct the planning and assessment processes for all College operations.
- c. Provide leadership for the College's general counsel and affirmative action functions.
- d. Provide leadership to the College's public information, governmental relations, and institutional advancement units.
- e. Provide executive support for the Board of Trustees, committees, and other appointive or elective bodies.

5. To continue to maintain a high level commitment to college participatory governance for faculty, classified staff, students and administrators.

- a. Ensure high standards and excellence for the College by relying upon the collegial shared governance system in all academic and professional matters related to educational programs and services.
- b. Ensure the effectiveness of administrative operations of the College by relying upon the College Advisory governance system.
- c. Ensure the effectiveness of fiscal and budgetary operations of the college by relying upon the College Budget and Planning governance system.

Detail of Operational Objectives

The College's operational and developmental objectives are supported by the annual budget as delineated in the following graphics. *



Operational Objective 1: Instruction

Utilizing almost two thirds of the annual budget for instructional purposes, the College expects to serve 100,000 students at twelve campus locations and more than 100 sites throughout the City. The College expects to offer 3,300 noncredit and 7,300 credit sections as well as over 500 contract and continuing education classes. Over 700 full-time and 1,100 part-time faculty will provide instruction to students with the support of a classified staff comprised of 600 full-time and 300 part-time employees. Approximately 50 administrators and 59 department chairs provide oversight and leadership to ensure the College meets its operational objectives. CCSF libraries expect to serve over 850,000 visitors to the Rosenberg Library; 75,000 at Downtown; 65,000 at John Adams; 29,000 at Alice Statler; and 13,000 at Southeast Campus.

CCSF will continue to maintain its working relationships with educational institutions, including 26 partnerships with SFUSD and 34 collaborations with San Francisco State University.

* Developmental portion of CCSF budget is approximate. It includes part of administrative, supervisory and reassigned time devoted to developmental activities. Additionally, it includes personnel costs for most of the administrative offices reporting directly to the Chancellor, and costs associated with Facilities Planning, Workforce and Economic Development and the Office of Outreach and Recruitment.

Operational Objective 2—Student Development

To ensure students reach their educational goals, the **Student Development** division, representing about 10% of the College budget, will provide orientation and pre-enrollment counseling services to 17,000 students. Admissions and Records will serve over 100,000 students and 13,000 students will receive transfer services. Matriculation placement tests will be administered to 19,000 students and the GED/high school equivalency to 1,500 students. Over 12,000 financial aid applications will be processed. Over 9,600 students will receive high school and community outreach services. The Learning Assistance Center will provide over 202,000 tutoring hours to students, while the student health services expects to serve over 9,600 students.

Operational Objective 3—Fiscal and Administration

Among the key operational functions within **Finance and Administration** is the management of a \$178 million in general funds and an additional \$55 million for capital improvements. Offices within the Finance and Administration will process over 3,000 contracts, 78,000 payroll checks, 41,000 non-payroll checks, and 2,600 job applications. Fiscal services will also manage over \$25 million in grant funds. Buildings and Grounds will maintain the continual operation of 79 buildings and bungalows for faculty, staff and students. ITS will support over 2,300 computers and 85 computer labs throughout the College. Administrative Services will oversee bookstore operations, food services for CCSF campuses and will provide support services for the CCSF Foundation.

Operational Objective 4—Executive Leadership

The Chancellor, the Vice Chancellors and their staff will provide planning and policy-making support to the College including state and federal policy initiatives, leadership for the College planning, budgeting and assessment activities, and policy support for the Board of Trustees. The Office of Public Information/Marketing will continue to inform the residents of San Francisco about College programs and services; Institutional Advancement's Office of Grants will continue to pursue alternative funding, anticipating the submission of upwards of 150 grants totaling from \$15 to \$20 million; and its Office of Development and the CCSF Foundation will continue to cultivate donors to augment the Foundation's \$19 million endowment.

Operational Objective 5—College Participatory Governance

The College will continue its strong commitment to shared governance decision-making to ensure high standards and excellence, effective administrative operations and efficient and effective decision-making in the areas of fiscal and budgetary affairs. The Office of Shared Governance will continue to provide coordination, communication and support for over forty shared governance committees comprised of 400 faculty, classified staff, students and administrators.

Annual Plan: Developmental Objectives 2008/9

1. To ensure student access, progress, success and transfer readiness through an effective and expanded approach to improving basic skills, remediation, and transitional studies including instruction, academic and student support services, and other services as necessary.

Objective 1.1: Continue to improve basic skills programs and services using the strategies and activities identified in the College basic skills planning initiative.

Objective 1.2: Review and assess the outcomes of our basic skills program initiatives.

Objective 1.3: Continue to improve linkages from non-credit through credit courses

Objective 1.4: Continue to improve linkages from basic skills through transfer courses in the college curriculum.

Objective 1.5: Pursue academic support programs that strengthen the success of educationally disadvantaged and under-served student populations.

Objective 1.6: Strengthen collaborations with K-12 (and SFUSD specifically) to further improve articulation and improve college readiness and success both of K-12 graduates and non-graduating students.

2.To continue to emphasize the strengthening and improvement of academic programs and courses, instruction, alternative systems of delivery, and work toward implementation of the College Self-Study Recommendations and the WASC Accrediting Team's recommendations for the re-accreditation of the College.

Objective 2.1: Continue to support college diversity initiatives especially as they relate to curriculum, faculty and professional development.

Objective 2.2.: Collaborate with the Academic Senate leadership to identify student learning outcomes at the institutional, program and course level per the WASC Accrediting Team's recommendation.

Objective 2.3: Promote the acquisition of art, expand art exhibitions across the College, and continue to integrate visual resources into the curriculum to improve student success and learning.

Objective 2.4: Continue and expand the effort to survey and assess employer, student, and alumni satisfaction with the College's instructional, transfer, and training programs.

Objective 2.5: Update the CCSF Education Master Plan.

Objective 2.6: Ensure the College program review system is integrated into the College's planning, budgeting and evaluation system and is directly linked to curriculum review.

Objective 2.7: Review the College mission statement.

Objective 2.8: Continue to expand College efforts to increase student transfer rates, especially among student populations with historically low rates.

3. To continue to respond effectively to the educational and training needs of students and communities, through implementation of workforce, economic, and community development initiatives.

Objective 3.1 Continue to integrate basic skills, ESL, and other related instructional areas with workforce education programs.

Objective 3.2: Continue to create opportunities to collaborate with community-based organizations and businesses to provide students with a first employment/training internship opportunity.

Objective 3.3: Develop partnerships with City of San Francisco departments and agencies, as well as community organizations, to support workforce training and economic development.

Objective 3.4: Continue to develop bridge courses that introduce students to key occupational programs, such as biotechnology, information technology, geographic information systems, and health careers.

Objective 3.5: Continue to plan the development of training programs to address the need for high-pay/high-skill/value-added jobs at the Mission Bay and Third Street Corridor for local residents, as well as within other sections of the City.

Objective 3.6: Continue to implement the CCSF Nursing Expansion Initiative with CPMC and St. Luke's Hospital and expand collaborative strategy to other health-related programs and health care agencies.

4. To expand the College's outreach, recruitment, marketing, and promotional activities related to the College's programs, services, and resources in order to support the enrollment and community development objectives of the College and the needs of our current and prospective constituencies.

Objective 4.1: Continue to work with the Board of Trustees' priorities as established at their annual retreat with the highest priority given to the implementation in the following areas:

- Complete a comprehensive communications initiative (see Obj. 8.3);
- Redesign the College's website (see Obj. 7.3);
- Continue to diversify the College's faculty and staff (see Obj. 2.1 and 8.1);
- Continue to ensure the long-term fiscal health of the College (see Obj. 6.1);
- Encourage K-12-CCSF collaborations (see Obj. 1.6);
- Develop and implement a Board self-evaluation; and
- Review and update Board policies.

Objective 4.2: Develop one integrated marketing plan for the purpose of increasing concurrent, noncredit, out-of-state, international and not-for-credit international student enrollment.

Objective 4.3: Develop and implement a collegewide enrollment management plan.

5. To increase the quality and accessibility of student development services to positively impact student outcomes related to student learning, retention, course completion, graduation, and job placement.

Objective 5.1: Continue to evaluate the accessibility and quality of student services, increase student involvement rates, and more effectively disseminate campus information to students.

Objective 5.2: Expand, improve and promote greater access to financial aid resources for all credit and non-credit students including Pell grants, college work-study and scholarships;

Objective 5.3: Implement professional development and improve electronic information transmittal and electronic forms and application to students.

Objective 5.4: Increase outreach, support, and access to the community, focusing on under-represented and low-enrolling student groups.

Objective 5.5: Improve student retention rates in individual courses and programs by offering comprehensive tutorial programs and services.

6. To identify and promote strategies which provide for a stable pattern of funding for CCSF's Strategic Priorities.

Objective 6.1: Continue to monitor and advocate for equitable state funding formulas and public policies that affect CCSF funding for credit and noncredit programs and services.

Objective 6.2: Continue to pursue increases in base funding.

Objective 6.3: Develop a multi-year plan that addresses budget stabilization including total cost of operation (e.g. utilities, insurance, rent, etc) and total cost of compensation (salaries and benefits).

Objective 6.4: Implement sustainable plans and projects associated with the 2001 and 2005 Bond Referendum and leverage other resources from the state, federal, and private sectors to maximize the benefits for College facilities, student learning and College programs.

Objective 6.5: The College will determine the timeframe for a new local bond issue as well as the scope and priorities for the projects that would be funded by such an initiative.

Objective 6.6: Implement recommendations from the College Performance Audit as appropriate.

Objective 6.7: Continue to pursue grants resources to support college programs targeting underrepresented and under-achieving student populations (e.g. collaborations with Hispanic Serving Institutions; Title III programs; NSF and NIH programs).

Objective 6.8: Continue to conserve and maintain CCSF works of art, including historic College buildings.

Objective 6.9: Continue to expand the activities of the Institutional Advancement Division in the areas of Alumni Relations, Annual Giving, Planned Giving and Major Gifts.

Objective 6.10: Provide support to the CCSF Foundation to increase the number of members of the Board of Directors.

Objective 6.11: Launch major gifts campaigns for the new Chinatown campus and the new Performing Arts Center.

Objective 6.12: Develop an implementation schedule for the College sustainability plan and address the resource requirements needed to implement, as appropriate, the sustainability objectives as they relate to all facilities planning projects and related educational efforts.

Objective 6.13: Continue to work with the leadership of the College Shared Governance system and the Planning and Budgeting Council to refine and implement, as necessary, recommendations from the Budget Review and Recommendations process.

7. To significantly upgrade and expand the utilization of technology systems that enhance learning, optimize institutional resources, and contribute to improved levels of communication and organizational effectiveness.

Objective 7.1: Update and implement the collegewide technology plan.

Objective 7.2: Continue to implement bond-funded technology projects, including intercampus connectivity, document imaging, and classroom/laboratory technology improvements.

Objective 7.3: Implement the web redesign, student email system and establish a new streamlined technology for the College website.

Objective 7.4: Implement re-engineering findings related to College business practices to improve efficiency and productivity, especially in administration areas using Banner applications.

8. To continue to promote a dynamic and supportive organizational climate including improved communication among students, faculty, and staff; development of the talents of faculty and staff; and the promotion of diversity at all levels of the College.

Objective 8.1: Improve efforts to recruit and hire a diverse faculty, administration, and staff, and continue to evaluate processes to ensure that the College workforce reflects the diverse communities the College serves all as permitted by applicable law.

Objective 8.2: Continue to pursue development strategies that cultivate and support a future corps of faculty for CCSF.

Objective 8.3: Employ technology including multi-media to improve and increase communications with employees, students, and the greater community about College programs and activities. Produce periodic reports to the College on the status of these improvements.

Objective 8.4: Continue to improve the effectiveness of the shared governance and consultation process to better enable various constituent groups—especially classified staff and students—to participate in the development and implementation of College initiatives. Continue to implement an evaluation of the CCSF Shared Governance system.

Objective 8.5: Develop alternative funding sources to generate additional professional development opportunities for faculty, administrators and staff.

Objective 8.6: Develop a specialized professional development program for new faculty hires.

Appendix B
Summary of New, Replacement and
Consolidated Faculty & Classified Positions

Summary of New and Replacement Faculty Positions

Approved new and replacement hires for Fall 2008 & Spring 2009

<u>Department</u>	<u>Org</u>	<u>New</u> ⁽¹⁾	<u>Replacement</u> ⁽¹⁾	<u>Consolidation</u>
Counseling	6464	-	2	-
New Student Counseling	6474	-	2	-
International Stud. Counseling	6476	-	1	-
Automotive	7112	-	1	-
CNIT	7212	-	-	2
Chemistry	7232	-	-	1
Mathematics	7272	-	1	-
Behavioral Sciences	7318	-	-	1
Child Development	7324	-	1	-
Latin Amer. & Latino Studies	7330	-	-	1
Social Sciences	7342	-	1	1
Business	7421	-	3	4
Art	7504	-	1	-
Broadcast Elect Media Arts	7508	-	-	1
English	7512	-	2	2
Foreign Languages	7520	-	2	2
ESL -Credit	7612	-	1	2
ESL -NonCredit	7612	-	2	5
Health Educ. & Comm. Health Studies	7720	-	-	2
Nursing (RN)	7725	-	2	1
PE & Dance	7736	-	-	2
Radiation Oncology & Technology	7741	1	-	-
Library & Learning Resources	9360	-	2	-
Total		1	24	27
Long-term Subs (LTS) ⁽²⁾		18	-	-
Grand Total		19	24	27

⁽¹⁾ FPAC Approved Hires. All hires may not occur in 2008-2009 depending on Department decisions and needs.

⁽²⁾ Long-term Substitutes represent position backfills for sabbaticals and leaves of absence.

Summary of New and Replacement Classified Positions

Approved new and replacement hires for Fall 2008 & Spring 2009.

<u>Department</u>	<u>Org</u>	<u>New ⁽¹⁾</u>	<u>Replacement ⁽¹⁾</u>
Academic Senate	0002	1	-
Chancellor's Office	0020	1	-
General Counsel Office	0070	1	-
Purchasing	1520	1	-
Payroll	1530	1	-
Controller	1545	1	3
Human Resources - General	2010	-	1
ITS - Administration	2510	1	-
Recycling Department	3524	-	1
Public Safety	3566	1	1
Custodial Services	3569	3	1
Asso. Dean-A&R (Non-Credit)	4024	-	2
Dean- A&R (Credit)	4026	1	2
Financial Aid Office	4042	1	-
TMI(Technology Mediated Instruction)	5510	1	-
Testing	6120	-	1
GED/Assessment Center	6126	-	1
Administration of Justice	7161	2	-
Transitional Studies	7347	-	1
Foreign Stud.	7630	1	-
P E & Dance	7736	-	1
Diagnostic Medical Imaging	7742	-	1
Dept. Office - Health Care	7756	-	1
Acad. Admin. - Mission	8440	-	1
Acad. Admin. - John Adams	8840	1	-
College Publications	9110	-	1
Library	9320	1	-
Instructional Computer Lab.	9500	2	1
Total		21	20

(1) VRC Approved Hires. All hires may not occur in 2008-2009 depending on Department decisions and needs.

(2) New = A new position control number.

Replacement = reusing previous position control number.

Appendix C
Major Encumbrances Fiscal Year 2008-2009

Org	Department	Document #	Vendor	Balance	Fund	Acct	Prog	Act
0003	Classified Senate	POF8923B	TigerDirect	541.42	U	4303	6010	C
0020	Chancellor's Office	TPG0501	CCSF Bookstore	5,000.00	U	4303	6600	S
0020	Chancellor's Office	TPG0502	Alhambra & Sierra Springs	180.00	U	4303	6600	S
0020	Chancellor's Office	TPG0503	Floristry Department	1,500.00	U	4303	6600	S
0020	Chancellor's Office	TPE5150	Alhambra & Sierra Springs	444.00	U	4306	6600	S
0040	Public Information	TPF4839	CCSF Bookstore	500.00	U	4303	6600	S
0040	Public Information	OD15652	Office Depot 444756652-00	96.08	U	4303	6600	S
0060	Government Relations	ODJS0805	office depot 445161752-00	297.15	U	4303	6600	S
0070	General Counsel Office	ODF4683	Office Depot 443170268/70	706.10	U	4303	6600	S
0130	Facilities Planning	ODMCK 4	Office Depot 442077940-00	73.50	U	4303	6600	S
0130	Facilities Planning	OLG3056	Bayside Printing #2032	37.83	U	4303	6600	S
0130	Facilities Planning	OD13589	office depot 444283932-00	39.97	U	4303	6600	S
0130	Facilities Planning	OLG3060	Bayside Printing #2038	41.33	U	4303	6600	S
0130	Facilities Planning	OD123678	office depot 444366403-00	21.95	U	4303	6600	S
0130	Facilities Planning	ODG12345	Office Depot 444959016-00	181.23	U	4303	6600	S
1105	Administrative Services - Regular	TPD1082	CCSF Bookstore	1,000.00	U	4303	6720	S
1105	Administrative Services - Regular	TPF6032	Danka Office Imaging Co.	305.43	U	4303	6720	S
1105	Administrative Services - Regular	ODIRC09	Office Depot 438900339-00	2,190.19	U	4303	6720	S
1105	Administrative Services - Regular	PO48926	Sehi Computer Products	284.94	U	4303	6720	S
1105	Administrative Services - Regular	OD052AFR	Office Depot SO#445261034	99.14	U	4303	6720	S
1105	Administrative Services - Regular	POF4301	Danka Office Imaging Co.	421.04	U	4301	1500	C
1500	District Business Services - Office	ODKHR219	Office Depot 438567551/38	1,059.82	U	4303	6720	S
1500	District Business Services - Office	POG2711	New West Business Forms/L	599.37	U	4303	6720	S
1500	District Business Services - Office	ODAW043	Office Depot 443597722-00	11.33	U	4303	6720	S
1500	District Business Services - Office	POF3040	Sehi Computer Products	40.81	U	4302	6720	S
1500	District Business Services - Office	ODKRH220	office depot 444983928-00	417.70	U	4303	6720	S
1500	District Business Services - Office	POG4751	Amazon.Com	37.58	U	4103	6720	S
1500	District Business Services - Office	ODG2777	Office Depot 445390333-00	13.44	U	4303	6720	S
2010	Human Resources - General	ODLN100	Office Depot 436669642-00	4.10	U	4303	6730	S
2010	Human Resources - General	ODLEN103	Office Depot 443602666-00	134.93	U	4303	6730	S
2010	Human Resources - General	ODLN104	office depot 443957159-00	116.52	U	4303	6730	S
2010	Human Resources - General	ODLN105	office depot 444228357-00	160.12	U	4303	6730	S
2010	Human Resources - General	ODLEN5	office depot 445245916-01	278.62	U	4303	6730	S
2010	Human Resources - General	ODLEN6	office depot 445245916-00	96.67	U	4303	6730	S
2010	Human Resources - General	ODLEN7	Office Depot 445658494-00	151.47	U	4303	6730	S
2058	Professional Development	ODWC57	office depot 443068133-00	232.27	U	4303	6750	S
2058	Professional Development	ODWC58	office depot 444292750-00	74.03	U	4303	6750	S
2058	Professional Development	ODWC59	Office Depot 445974402-00	61.50	U	4303	6750	S
2510	ITS-Administration	TPE5077A	Prestige Graphics, Inc.	4,454.82	U	4301	6780	S
2510	ITS-Administration	TPG1818	Computerland of Silicon V	2,643.80	U	4302	6780	S
2510	ITS-Administration	TPG1827	Sehi Computer Products	906.15	U	4301	6780	S
2510	ITS-Administration	TPG1827	Sehi Computer Products	906.14	U	4302	6780	S
2510	ITS-Administration	ODH8911	office depot 443892449-00	59.41	U	4303	6780	S
2510	ITS-Administration	ODC8924	office depot 445514902-00	228.87	U	4303	6780	S
2530	ITS-System and Operations	TPE5077A	Prestige Graphics, Inc.	878.67	U	4301	6780	S
2530	ITS-System and Operations	TPG1810	Comet Micro Systems	2,500.00	U	4302	6780	S
2530	ITS-System and Operations	TPG1829	Star Microsystems, Inc.	2,500.00	U	4302	6780	S
2530	ITS-System and Operations	TPG1835	Silicon Mountain Memory I	1,500.00	U	4302	6780	S
2541	ITS-ETO Administration	TPE5077A	Prestige Graphics, Inc.	1,213.99	U	4301	6780	S
2550	ITS-Networking	TPE5077A	Prestige Graphics, Inc.	452.52	U	4301	6780	S
2550	ITS-Networking	TPG1807	CableSys	1,000.00	U	4303	6780	S
2550	ITS-Networking	TPG1817	Graybar Electric Co. Inc.	2,000.00	U	4303	6780	S
2550	ITS-Networking	TPG1808	CDW Government, Inc.	1,480.31	U	4302	6780	S
2550	ITS-Networking	POG1876	Amazon.Com	37.21	U	4103	6780	S
3000	Employee Relations	ODJY39	office depot 442699239-00	140.08	U	4303	6730	S
3524	Recycling Department	TPF9551	Acme Army & Navy Surplus	1,653.19	U	4303	6599	S
3524	Recycling Department	TPF9552	Airgas NCN	500.00	U	4303	6599	S
3524	Recycling Department	TPF9554	Aqua-Serv Engineers, Inc.	4,000.00	U	4303	6599	S
3524	Recycling Department	TPF9556	Batteries U.S.A., Inc.	1,414.08	U	4303	6599	S

Org	Department	Document #	Vendor	Balance	Fund	Acct	Prog	Act
3524	Recycling Department	TPF9564	Cole Fox Hardware	628.17	U	4303	6599	S
3524	Recycling Department	TPF9566	Department of General Ser	400.00	U	4303	6599	S
3524	Recycling Department	TPF9568	First Automotive Distribu	1,000.00	U	4303	6599	S
3524	Recycling Department	TPF9570	Fluid Gage Company, Inc.	1,864.11	U	4303	6599	S
3524	Recycling Department	TPF9571	Grainger	3,266.11	U	4303	6599	S
3524	Recycling Department	TPF9574	Kaplans Inc.	4,500.00	U	4303	6599	S
3524	Recycling Department	TPF9578	Omega Pacific Electrical	846.26	U	4303	6599	S
3524	Recycling Department	TPF9585	Refrigeration Supplies Di	1,114.38	U	4303	6599	S
3524	Recycling Department	TPF9586	S.F. Petroleum Co.	730.81	U	4303	6599	S
3524	Recycling Department	TPF9589	TFS-Air Filter Sales and	4,552.37	U	4303	6599	S
3524	Recycling Department	TPF9591	Home Depot	1,984.33	U	4303	6599	S
3524	Recycling Department	ODG0123	Office Depot 444229760-00	912.84	U	4303	6599	S
3524	Recycling Department	ODGO125	444773530-001	161.09	U	4303	6599	S
3524	Recycling Department	ODDC-83	Office Depot 445498237-00	214.79	U	4303	6599	S
3542	M&R - Buildings	TPF9553	Allwood Door	2,781.42	U	4303	6550	S
3542	M&R - Buildings	TPF9557	California Paint Co.	990.06	U	4303	6550	S
3542	M&R - Buildings	TPF9558	Cal Steam	4,560.52	U	4303	6550	S
3542	M&R - Buildings	TPF9559	Ceiling Systems Supply	1,157.86	U	4303	6550	S
3542	M&R - Buildings	TPF9560	Centennial Distributors	1,108.12	U	4303	6550	S
3542	M&R - Buildings	TPF9561	Central Builders Supply	13,505.90	U	4303	6550	S
3542	M&R - Buildings	TPF9562	Chevron And Texaco Card S	15,183.27	U	4303	6550	S
3542	M&R - Buildings	TPF9563	Clark Security Products	5,211.60	U	4303	6550	S
3542	M&R - Buildings	TPF9565	Controlco	1,601.34	U	4303	6550	S
3542	M&R - Buildings	TPF9567	E.B. Bradley Co.	1,300.00	U	4303	6550	S
3542	M&R - Buildings	TPF9569	Floorcraft	3,563.44	U	4303	6550	S
3542	M&R - Buildings	TPF9571	Grainger	4,004.50	U	4303	6550	S
3542	M&R - Buildings	TPF9572	Harrison & Bonini	2,237.88	U	4303	6550	S
3542	M&R - Buildings	TPF9573	ICI Paints	1,681.62	U	4303	6550	S
3542	M&R - Buildings	TPF9574	Kaplans Inc.	3,000.00	U	4303	6550	S
3542	M&R - Buildings	TPF9576	MacMurray Pacific	2,273.13	U	4303	6550	S
3542	M&R - Buildings	TPF9577	Maltby Electric Supply Co	23,222.27	U	4303	6550	S
3542	M&R - Buildings	TPF9578	Omega Pacific Electrical	7,700.47	U	4303	6550	S
3542	M&R - Buildings	TPF9579	Pacific Supply	1,009.16	U	4303	6550	S
3542	M&R - Buildings	TPF9580	Plywood & Lumber Sales	8,200.00	U	4303	6550	S
3542	M&R - Buildings	TPF9581	Purchasing Dept. - Centra	40,715.23	U	4303	6550	S
3542	M&R - Buildings	TPF9583	R&H Wholesale Supply, Inc	3,110.03	U	4303	6550	S
3542	M&R - Buildings	TPF9585	Refrigeration Supplies Di	491.59	U	4303	6550	S
3542	M&R - Buildings	TPF9587	South City Lumber & Suppl	9,710.49	U	4303	6550	S
3542	M&R - Buildings	TPF9588	Steam & Plumbing	8,217.74	U	4303	6550	S
3542	M&R - Buildings	TPF9590	White Cap Construction Su	3,025.01	U	4303	6550	S
3542	M&R - Buildings	TPF9591	Home Depot	6,349.83	U	4303	6550	S
3542	M&R - Buildings	TPF9575A	Knorr Systems, Inc.	16,756.93	U	4303	6550	S
3542	M&R - Buildings	POG0127	Central Builders Supply	1,316.11	U	4303	6550	S
3544	M&R - Grounds	TPF9555	Baldocchi & Sons/Pacific	981.11	U	4303	6550	S
3544	M&R - Grounds	TPF9582	The Urban Farmer Store	1,001.58	U	4303	6550	S
3544	M&R - Grounds	TPF9584	Recreation & Park Commiss	500.00	U	4303	6550	S
3562	College Services	POG0371	Corporate Express	1,136.00	U	4301	6770	S
3562	College Services	POG0373	Spicers Paper Inc	1,533.38	U	4301	6770	S
3562	College Services	POG0370	Corporate Express	9,791.04	U	4301	6770	S
3562	College Services	POG0372	Give Something Back	6,562.10	U	4301	6770	S
3562	College Services	ODDS1080	office depot 445673728-00	197.23	U	4303	6770	S
3566	Public Safety	TPF3731	Capture Technologies, Inc	1,000.00	U	4303	6770	S
3566	Public Safety	TPF3734	Gall's/LBU	15,794.31	U	4303	6770	S
3566	Public Safety	TPF3735	Irvine & Jachens Inc	1,000.00	U	4303	6770	S
3566	Public Safety	ODDRC908	office depot 444036995-00	30.11	U	4303	6770	S
3566	Public Safety	POG2210	Sehi Computer Products	176.44	U	4303	6770	S
3569	Custodial Services	TPE1103A	Butler's Uniform	3,500.00	U	4303	6770	S
3569	Custodial Services	TPE1107A	SafetyMax Corporation	6,430.74	U	4303	6770	S
3569	Custodial Services	TPF9591	Home Depot	4,762.37	U	4303	6770	S

Org	Department	Document #	Vendor	Balance	Fund	Acct	Prog	Act
3569	Custodial Services	TPG0078	Cintas Corporation	1,500.00	U	4303	6770	S
3569	Custodial Services	TPG0079	CleanSource, Inc.	68,954.09	U	4303	6770	S
3569	Custodial Services	TPG0081	Golden West Betterway Uni	9,604.70	U	4303	6770	S
3569	Custodial Services	TPG0082	Golden West Betterway Uni	810.00	U	4303	6770	S
3569	Custodial Services	TPG0084	Omega Pacific Electrical	4,301.68	U	4303	6770	S
3569	Custodial Services	TPG0087	Red Wing Shoe Store	6,162.14	U	4303	6770	S
3569	Custodial Services	TPG0090	SafetyMax Corporation	6,607.51	U	4303	6770	S
3569	Custodial Services	TPG0091	Waxie Sanitary Supply	78,728.90	U	4303	6770	S
3569	Custodial Services	TPG0092	Waterless Co., LLC	2,000.00	U	4303	6770	S
4010	Vice Chancellor Student Development	POG1174	Franklin Covey	235.61	U	4303	6600	S
4010	Vice Chancellor Student Development	ODVCS9	Office Depot 442774510/84	192.58	U	4303	6600	S
4024	Admissions & Records - NonCredit	TPF5970	Resolution, Inc.	3,000.00	U	4303	6200	S
4024	Admissions & Records - NonCredit	POF5993	Harland Technology Serv	2,311.51	U	4303	6200	S
4024	Admissions & Records - NonCredit	POF5999	Scantron Service Group	985.42	U	4303	6200	S
4026	A & R Dean's Office - Credit	TPF5972	Resolution, Inc.	7,000.00	U	4303	6200	S
4026	A & R Dean's Office - Credit	POE4940	Scantron Service Group	2,169.34	U	4303	6200	S
4026	A & R Dean's Office - Credit	ODWWU30	Office Depot SO#444801568	293.87	U	4303	6200	S
4026	A & R Dean's Office - Credit	POF5984	Scantron Service Group	1,663.68	U	4303	6200	S
4026	A & R Dean's Office - Credit	POF5985	Scantron Service Group	1,663.68	U	4303	6200	S
4042	Financial Aid Office	OD200908	OD 442612454/775/6291-001	283.77	U	4303	6460	S
4042	Financial Aid Office	OD200909	Office Depot 442685491-00	14.83	U	4303	6460	S
4042	Financial Aid Office	OD0910	office depot 442961561-00	32.44	U	4303	6460	S
4042	Financial Aid Office	OD0911	office depot 443491705-00	118.57	U	4303	6460	S
4042	Financial Aid Office	POF7909	Ricoh Business Solutions	744.40	U	4302	6460	S
4042	Financial Aid Office	POF7910	Cablesys	215.51	U	4302	6460	S
4042	Financial Aid Office	POF7911	Grainger	313.75	U	4302	6460	S
4042	Financial Aid Office	OD0912	office depot 445663382-00	70.46	U	4303	6460	S
4042	Financial Aid Office	POF7912	Grainger	66.39	U	4302	6460	S
4060	Community Relations & Recruitment	POAR022	ComputerLand of Silicon V	115.08	U	4303	6600	S
4060	Community Relations & Recruitment	ODER024	office depot 443024555-00	135.05	U	4303	6600	S
4060	Community Relations & Recruitment	TPF6094	CCSF Bookstore	2,000.00	U	4303	6710	S
4060	Community Relations & Recruitment	ODAR025	OD443182489/827/828-001	607.52	U	4303	6600	S
4060	Community Relations & Recruitment	POAR028	Sehi Computer Products	114.12	U	4303	6600	S
4060	Community Relations & Recruitment	ODAR027	office depot 445161033-00	732.85	U	4303	6600	S
4900	Central Services	POG2776	New West Business Forms/L	701.13	U	4303	6720	S
4900	Central Services	POG2775	Moore Wallace North Ameri	2,140.98	U	4303	6720	S
5110	Provost's Office	POC2430	Precision Roller	188.80	U	4303	6010	C
5110	Provost's Office	ODVQ25	office depot 443005424-00	307.41	U	4303	6010	C
5510	TMI(Technology Mediated Instruction)	ODJ211	office depot 444551712-00	133.40	U	4303	4900	C
6410	Dean of Counseling	ODASH25	office depot 444109087-00	48.79	U	4303	6300	S
6410	Dean of Counseling	ODASH26	office depot 444117692-00	12.25	U	4303	6300	S
6420	CDPC	ODES001	office depot 443544639-00	319.00	U	4303	6470	C
6430	Learning Assistance Programs	POF4978	Demco, Inc.	250.15	U	4303	6110	C
6430	Learning Assistance Programs	POF4966	TigerDirect	105.62	U	4302	6110	C
6434	Puente	PO77575	CCSF Bookstore	307.27	U	4102	6600	S
6464	African Am Achievement	OD081908	Office Depot 441020506-00	17.27	U	4303	6499	C
6464	African Am Achievement	OD138	Office Depot 442870164-00	137.68	U	4303	6499	C
6464	African Am Achievement	OD139	Office Depot 443180686-00	207.79	U	4303	6499	C
6464	African Am Achievement	ODKW45	Office Depot 443408343-00	75.94	U	4303	6499	C
6464	African Am Achievement	OD188	office depot 443990745-00	126.68	U	4303	6499	C
6464	African Am Achievement	POC8583	Amazon.Com	54.37	U	4303	6499	C
6464	African Am Achievement	OD199	office depot 445118686-00	211.48	U	4303	6499	C
6464	African Am Achievement	POC8576	Amazon.Com	37.67	U	4303	6499	C
6464	African Am Achievement	POC8579	CCSF Bookstore	14.05	U	4303	6499	C
6464	African Am Achievement	POF9409	Ricoh Business Solutions	1,314.04	U	4303	6499	C
6464	African Am Achievement	OD0924	office depot 445426297-00	112.12	U	4303	6499	C
6464	African Am Achievement	POC8585	Amazon.Com	49.48	U	4303	6499	C
6468	Latino Service Network	TPC8936	CCSF Bookstore	1,500.00	U	4103	6499	S
6468	Latino Service Network	ODDMS11	Office Depot 443804064-00	62.56	U	4303	6499	C

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6468	Latino Service Network	ODDNS12	office depot 444593092-00	48.98	U	4303	6499	C
6472	Counseling - Continuing	ODPH0001	Office Depot 445067480-00	630.33	U	4303	6300	C
6474	Counseling - New	OD920082	office depot 443008873-00	666.32	U	4303	6300	S
6474	Counseling - New	OD920083	office depot 444079268 &	326.55	U	4303	6300	S
6474	Counseling - New	OD9083	office depot 444622742 &	214.26	U	4303	6300	S
6500	Student Activities	TPF8361	CCSF Bookstore	16,000.00	U	4102	6450	C
7108	Aeronautics	TPE9654	Orchard Supply Hardware (3,919.09	U	4303	0900	C
7112	Automotive	POG0587	Industrial Wiper & Supply	168.18	U	4303	0900	N
7112	Automotive	POG0595	Snap On Tools	262.89	U	4303	0900	N
7114	Trade Skills	TPG0569	Home Depot	3,000.00	U	4303	0900	N
7114	Trade Skills	TPG0570	Hajoca Corporation (Heiec	1,000.00	U	4303	0900	N
7114	Trade Skills	TPG0565	Center Hardware Co	377.90	U	4305	0900	N
7114	Trade Skills	TPG0566	Grainger	540.30	U	4305	0900	N
7114	Trade Skills	POG0585	Safeco Electric Supply	542.26	U	4303	0900	N
7114	Trade Skills	TPG0586	Santora Sales	1,500.00	U	4303	0900	N
7114	Trade Skills	POG0594	Safeco Electric Supply	847.65	U	4303	0900	N
7117	Fashion	POF2286	ComputerLand of Silicon V	153.06	U	4302	1300	C
7138	Culinary Arts & Hospitality	ODKM91	office depot 444040852-00	46.97	U	4303	1300	C
7155	Environmental Hort & Floristry	TPF5870	Brannan Street Wholesale	9,000.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5871	F. Moggia & Son	500.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5876	Podesta's of California	3,000.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5874	Pacific Coast Wholesale	2,000.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5866	Urban Farmer	2,000.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5865	TMT Enterprises	2,000.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5864	Romeo Packing Co.	594.35	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5863	Paul Ecke Ranch	500.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5862	Park Seed Company	400.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5861	Pacific Nurseries	500.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5860	McConkey Co.	2,000.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5859	Home Depot	1,000.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5856	Bishop Co.	750.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5857	Broadmoor Landscape Suppl	750.00	U	4303	0100	C
7155	Environmental Hort & Floristry	TPF5858	Grainger	500.00	U	4303	0100	C
7182	Labor Studies	ODLM001	office depot 444584642-00	357.70	U	4303	0500	C
7182	Labor Studies	POLM001	Sehi Computer Products	84.24	U	4303	0500	C
7182	Labor Studies	TPF7776	Timsimonsgraphics.net	600.00	U	4303	0500	C
7208	Architecture	ODAR082	Office depot SO#445230707	303.79	U	4303	0200	C
7212	Computer Networking and Information	POD8028	Fry's Electronics	173.46	U	4305	0700	C
7224	Biology	POG3565	Aqua-Pure	31.70	U	4305	0400	C
7224	Biology	ODG3580	office depot 441107710-00	23.86	U	4303	0400	C
7224	Biology	TPG3585	Ward's Natural Science Es	9,822.93	U	4303	0400	C
7224	Biology	POG3582	Carolina Biological Suppl	896.03	U	4303	0400	C
7224	Biology	ODNB003	Office Depot 442286406-00	55.99	U	4303	0400	C
7224	Biology	TPG3596	Carolina Biological Suppl	5,000.00	U	4303	0400	C
7224	Biology	POG4151	VWR International, Inc.	824.35	U	4303	0400	C
7224	Biology	POG3599	Nebraska Scientific	5,264.55	U	4303	0400	C
7224	Biology	ODNB004	Office Depot 443319701-00	101.27	U	4303	0400	C
7224	Biology	POG4156	VWR International, Inc.	117.67	U	4303	0400	C
7224	Biology	POG4157	ThermoFisher Scientific	1,786.34	U	4303	0400	C
7224	Biology	POG4161	ThermoFisher Scientific	412.32	U	4303	0400	C
7224	Biology	POG4155	VWR International, Inc.	266.36	U	4303	0400	C
7224	Biology	POG4162	Niles Biologicals	23.81	U	4303	0400	C
7224	Biology	POG4163	Bio-Rad Laboratories	315.37	U	4303	0400	C
7224	Biology	POG4164	Hardy Diagnostics	63.71	U	4303	0400	C
7224	Biology	POG4165	Sigma-Aldrich, Inc.	64.02	U	4303	0400	C
7224	Biology	ODNB005	Office Depot 445601329-00	105.29	U	4303	0400	C
7224	Biology	POG4173	Grainger	93.45	U	4303	0400	C
7224	Biology	G4174	Nicola Burrows	289.82	U	4303	0400	C
7232	Chemistry	TPF8691	Sigma-Aldrich, Inc.	4,530.72	U	4305	1900	C

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7232	Chemistry	TPF8690	VWR International, Inc.	15,375.31	U	4305	1900	C
7232	Chemistry	TPF8689	San Francisco Ice Company	669.90	U	4305	1900	C
7232	Chemistry	POF8697	Bayshore Metals, Inc.	816.63	U	4305	1900	C
7248	Earth Science	POA2288	Element Collection	56.78	U	4303	1900	C
7248	Earth Science	POA2292	McMaster Carr Supply Co.	175.43	U	4303	1900	C
7257	Engineering Dept	TPG2352	Grainger	1,354.41	U	4305	0900	C
7257	Engineering Dept	TPG2353	Bayshore Metals, Inc.	1,582.82	U	4305	0900	C
7257	Engineering Dept	TPG2354	Mouser Electronics	1,381.27	U	4305	0900	C
7257	Engineering Dept	TPG2355	McMaster-Carr Supply Co	2,000.00	U	4305	0900	C
7257	Engineering Dept	TPG2356	JDR Microdevices	2,000.00	U	4305	0900	C
7257	Engineering Dept	TPG2357	VWR International, Inc.	8,139.78	U	4305	0900	C
7257	Engineering Dept	TPG2358	Airgas NCN	14,573.82	U	4305	0900	C
7260	Physics	TPE8041	McMaster-Carr Supply Co	1,866.58	U	4303	1900	C
7260	Physics	POWM13	Sehi Computer Products	629.34	U	4303	1900	C
7260	Physics	ODWM13	office depot 442984034-00	143.99	U	4303	1900	C
7264	Dean's Office - Science & Math Dept.	TPG3569	Pacific Water Systems	1,924.52	U	4305	1900	C
7264	Dean's Office - Science & Math Dept.	POF4227	Ricoh Business Solutions	35.56	U	4301	6010	S
7272	Mathematics	POE8683	John R. Green Co.	66.23	U	4303	1700	C
7272	Mathematics	ODJL65	Office Depot 443783299-00	564.17	U	4303	1700	C
7272	Mathematics	ODJG66	Office Depot 443906340-00	195.29	U	4303	1700	C
7272	Mathematics	POE8684	Sehi Computer Products	1,526.61	U	4303	1700	C
7272	Mathematics	POE8689	Troxell Communications	432.92	U	4303	1700	C
7324	Interdisciplinary Studies	POF0669	Sehi Computer Products	192.97	U	4303	4900	C
7334	Child Development & Family Studies	ODMC05	office depot 443021498-00	304.35	U	4303	2100	C
7421	Small Business	OD16517	office depot 443759781 &	1,015.89	U	4303	0500	C
7421	Small Business	POF4119	ComputerLand of Silicon V	118.34	U	4302	0500	C
7421	Small Business	PO16517B	Troxell Communications	398.75	U	4303	0500	C
7504	Art	POD4576	Small Parts Inc	60.68	U	4303	1000	C
7504	Art	POD7494	Grainger	604.84	U	4303	1000	C
7504	Art	POG3228	Ceramics & Crafts Supply	189.88	U	4303	1000	C
7504	Art	ODMR0002	office depot 445080800-00	144.84	U	4303	1000	C
7508	Broadcast Electronic Media Arts	POF7737	Jossey-Bass Inc	71.36	U	4103	0600	C
7512	English	POC6320	4Inkjets.com	195.28	U	4301	1500	C
7516	Cinema	POF4658	Media Distributors	650.26	U	4303	1000	C
7516	Cinema	POF4655	JCX Expendables	335.62	U	4303	1000	C
7516	Cinema	POF4657	JCX Expendables	168.10	U	4303	1000	C
7516	Cinema	TPF4660	Federal Express	800.00	U	4303	1000	C
7516	Cinema	TPF4653	Alpha Cine	800.00	U	4303	1000	C
7516	Cinema	POF4654	Eastman Kodak Co	1,884.74	U	4303	1000	C
7516	Cinema	TPF4674	CCSF Bookstore	500.00	U	4303	1000	C
7516	Cinema	POG4252	B&H Photo-Video,Inc.	47.80	U	4303	1000	C
7516	Cinema	POG4253	JCX Expendables	44.72	U	4303	1000	C
7516	Cinema	ODG4255	office depot 445159783-00	184.23	U	4303	1000	C
7516	Cinema	POG4254	Leo's Professional Audio,	94.95	U	4303	1000	C
7528	Graphics Communication	POA2282	FedEx Kinko's	30.03	U	4303	1900	C
7534	Journalism	TP78596	Howard Quinn Printing	7,746.00	U	4301	0600	C
7534	Journalism	TPF4691	Somerset Printing	10,752.36	U	4301	0600	C
7538	Music	TPF9722	Sunset Music	1,000.00	U	4303	1000	C
7538	Music	OD080915	office depot 444295020-00	113.76	U	4303	1000	C
7546	Photography	ODF8061	office depot 443948472-00	290.56	U	4303	1000	C
7550	Theater Arts	TPF2370	Lowe's	916.16	U	4303	1000	C
7550	Theater Arts	TPF2371	DTC Stage & Studio Supply	1,907.72	U	4303	1000	C
7550	Theater Arts	TPF2376	Rose Brand	300.00	U	4303	1000	C
7550	Theater Arts	TPF2375	Audio Images	420.00	U	4303	1000	C
7550	Theater Arts	TPF2374	Fabric Outlet	500.00	U	4303	1000	C
7550	Theater Arts	TPF2373	Kryolan Corporation	700.00	U	4303	1000	C
7550	Theater Arts	TPF2377	A.C.T. Costume Rentals	1,000.00	U	4303	1000	C
7612	ESL	ODEO41	Office Depot 442476488-00	47.69	U	4303	4900	C
7612	ESL	POD5442	Crucial Technology	94.35	U	4302	1500	C

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7630	Foreign Students/Internatl Students	TPF6886	CCSF Bookstore	3,058.62	U	4303	4900	C
7630	Foreign Students/Internatl Students	OLG1309	Bayside Printing #2046	41.33	U	4303	4900	N
7704	Consumer Education	POF5376	Nasco Modesto	837.77	U	4305	1300	N
7704	Consumer Education	PO03116	Purdue University	88.98	U	4305	1300	N
7704	Consumer Education	PO00544	Beyond the Image Producti	83.91	U	4305	1300	N
7704	Consumer Education	PO00548	IFAS Extension Bookstore	20.28	U	4305	1300	N
7704	Consumer Education	PO00547	Moore Medical Corp.	141.06	U	4305	1300	N
7704	Consumer Education	POF5377	NCES, Inc.	406.57	U	4305	1300	N
7708	Dental Assisting	TPF0995	Patterson Dental Supply,	2,000.00	U	4303	1200	C
7708	Dental Assisting	ODCC044	Office Depot 443239073-00	54.39	U	4303	1200	C
7720	Health Science	POF0996	Cousin's Video, Inc	52.73	U	4303	1200	C
7720	Health Science	ODCC045	office depot 444605636-00	238.03	U	4303	1200	C
7728	Nursing	ODMP06	office depot 443694743-00	199.64	U	4303	1200	C
7734	Women's Athletics	POF6102	T & B Sports	228.80	U	4305	0800	C
7734	Women's Athletics	POF6124	T & B Sports	219.18	U	4305	0800	C
7734	Women's Athletics	POF6105	T & B Sports	656.32	U	4303	0800	C
7734	Women's Athletics	POF6123	T & B Sports	1,229.95	U	4303	0800	C
7734	Women's Athletics	POF6118A	T & B Sports	1,747.46	U	4303	0800	C
7735	Men's Athletics	POE9593	Lynx System Developers, I	1,667.50	U	4305	0800	C
7737	PE/Athletic Trainer	POF9275	T & B Sports	283.66	U	4303	0800	C
7737	PE/Athletic Trainer	POF9276	Alert Services	1,822.36	U	4303	0800	C
7737	PE/Athletic Trainer	POF9277	Alert Services	1,822.36	U	4303	0800	C
7737	PE/Athletic Trainer	POF9279	Alert Services	1,677.36	U	4305	0800	C
7741	Radiology Oncology	OD13887	Office Depot 443230987-00	173.59	U	4303	1200	C
7742	Diagnostic Medical Imaging	OD13888	Office Depot 444281606/36	124.72	U	4303	1200	C
7742	Diagnostic Medical Imaging	POF7518	Bulbtronics	27.07	U	4303	1200	C
7744	HIV/STD Education Office	ODF7051	Office Depot 443230514-00	67.35	U	4303	1200	C
7756	Dept. Office-Health Care Tech	OD0908W	office depot 443590108-00	169.17	U	4303	1200	C
7756	Dept. Office-Health Care Tech	POF9098	Bound Tree Medical, LLC	101.62	U	4303	1200	C
7756	Dept. Office-Health Care Tech	POF9099	ColorID	477.42	U	4303	1200	C
8140	Alemanly Admin - Alemany	POF8745	South Coast Enterprises	1,126.29	U	4304	6010	C
8140	Alemanly Admin - Alemany	POF8762	OTAN (Outreach & Technica	59.26	U	4102	6010	C
8140	Alemanly Admin - Alemany	ODF8758	office depot 444283915-00	714.20	U	4303	6010	C
8140	Alemanly Admin - Alemany	ODF8756	office depot 444294693 &	1,080.01	U	4303	6010	C
8140	Alemanly Admin - Alemany	POF8757	GB Products	10.25	U	4303	6010	C
8250	Student Services - Southeast	TPE4467	Simplicity Pattern Co., I	86.58	U	4303	6450	C
8250	Student Services - Southeast	TPE4468	McCall-Vogue Pattern Co.	314.65	U	4303	6450	C
8250	Student Services - Southeast	OD537SE	office depot 444462030-00	101.06	U	4303	6450	C
8340	Academic Admin - Chnatwn/NB	ODEO40	Office Depot 442473649-00	482.37	U	4303	4900	N
8340	Academic Admin - Chnatwn/NB	ODEO43	office depot 445680431-00	110.18	U	4303	4900	N
8360	Institutional Sup - Chnatwn/NB	ODE042	office depot 445679540-00	411.11	U	4303	6799	C
8560	Institutional Sup - Dwntw	TPD7731	Cole Fox Hardware	580.01	U	4303	6799	N
8560	Institutional Sup - Dwntw	POD7730	Neopost	185.00	U	4303	6010	N
8560	Institutional Sup - Dwntw	ODDTN12	office depot 445098325-00	1,033.89	U	4303	6799	N
8560	Institutional Sup - Dwntw	ODDTN13	office depot 445112614-01	56.39	U	4303	6799	N
8660	Institutional Sup - Castro/Valencia	POF6041	J&R Corporate Sales	162.07	U	4303	6010	C
8840	Academic Admin - John Adams	TPF8958	Praxair Distribution, Inc	500.00	U	4305	6010	C
8840	Academic Admin - John Adams	ODAKC2	office depot 444549347-00	255.39	U	4303	6010	C
8840	Academic Admin - John Adams	ODAKC3	office depot 445573781-00	1,207.82	U	4303	6010	C
8860	Institutional Sup - John Adams	TPF8957	Cole Fox Hardware	500.00	U	4303	6799	C
9340	Listening Center	ODAV33	office depot 443889405 &	606.14	U	4305	6440	C
9342	Inst. Res - Audio Visual	TPG1703	KMR Electronics	200.00	U	4303	6110	C
9342	Inst. Res - Audio Visual	TPG1704	Cyberguys	200.00	U	4303	6110	C
9342	Inst. Res - Audio Visual	POG1725	B&H Photo-Video,Inc.	207.77	U	4303	6110	C
9342	Inst. Res - Audio Visual	POD9199	Amazon.Com	537.08	U	4305	6110	C
9500	Instructional Computer Lab	TPG2056	CCSF Bookstore	600.01	U	4103	6780	S
9500	Instructional Computer Lab	TPG2057	Stacey's Bookstore	599.99	U	4103	6780	S
9500	Instructional Computer Lab	TPG2055	CCSF Bookstore	200.00	U	4305	6780	S
9500	Instructional Computer Lab	TPG2058	Toptek Micro Center, Inc.	9,032.26	U	4305	6780	S

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9500	Instructional Computer Lab	TPG2053	CDW Government, Inc.	9,200.00	U	4305	6780	S
9610	Inst Res - Broadcasting	TPF7726	RadioShack	500.00	U	4303	0600	C
9610	Inst Res - Broadcasting	TPF7725	Orchard Supply Hardware (1,000.00	U	4303	0600	C
9610	Inst Res - Broadcasting	TPF7724	Markertek Video Supply	1,000.00	U	4303	0600	C
9610	Inst Res - Broadcasting	TPF7723	Leo's Professional Audio,	1,000.00	U	4303	0600	C
9610	Inst Res - Broadcasting	TPF7722	JCX Expendables	1,000.00	U	4303	0600	C
9610	Inst Res - Broadcasting	TPF7721	Fry's Electronics	1,000.00	U	4303	0600	C
9610	Inst Res - Broadcasting	TPF7720	Allied Electronics	500.00	U	4000	0600	C
9610	Inst Res - Broadcasting	TPF7729	Home Depot	1,000.00	U	4303	0600	C
9610	Inst Res - Broadcasting	ODD3	office depot 443376259-00	422.12	U	4305	0600	C
			Total Supplies & Materials	<u>765,649.92</u>				
0004	Board of Trustees	LAB1461E	R.W. Hankins Convention S	12,885.88	U	5633	6600	S
0020	Chancellor's Office	LAE1128B	Volvo Car Finance	3,897.00	U	5631	6600	S
0020	Chancellor's Office	LAD3583B	Ricoh Business Solutions	2,770.29	U	5632	6600	S
0020	Chancellor's Office	TPG0538	Ricoh Business Solutions	3,083.29	U	5632	6600	S
0020	Chancellor's Office	TO36329	Carlita Martinez	405.00	U	5210	6600	S
0020	Chancellor's Office	TO36565	Michelle Gorthy	570.00	U	5210	6600	S
0040	Public Information	POF4825	Sing Tao Daily	1,676.00	U	5801	6600	S
0040	Public Information	POF4827	The Next Step Magazine. I	4,500.00	U	5802	6600	S
0050	Research and Planning	PSD7935A	Melara, Sonia E.	800.00	U	5190	6600	S
0050	Research and Planning	PSF6655	Momjian, Gohar	83,769.22	U	5190	6600	S
0050	Research and Planning	PSF6681	Murphy, Philip	13,200.00	U	5190	6600	S
0050	Research and Planning	LAF5351A	Toyota Lease Trust	4,503.20	U	5631	6770	S
0060	Government Relations	TO36162	Leslie Smith	673.00	U	5210	6600	S
0060	Government Relations	TO36163	Leslie Smith	1,569.00	U	5210	6600	S
0060	Government Relations	TO36164	Leslie Smith	266.00	U	5210	6600	S
0060	Government Relations	TPF8345	California Strategies, LL	25,000.00	U	5190	6600	S
0060	Government Relations	TPF8346	Barnes, Mosher, Whitehurs	25,000.00	U	5190	6600	S
0060	Government Relations	TPF8344	Strategic Education Servi	122,520.00	U	5190	6600	S
0060	Government Relations	TO36574	Leslie Smith	853.50	U	5210	6600	S
0060	Government Relations	TO35315	Leslie Smith	175.00	U	5212	6600	S
0070	General Counsel Office	TPD4786A	Keenan & Associates	36,607.74	U	5720	6600	S
0070	General Counsel Office	LAE3952B	Ricoh Business Solutions	2,404.80	U	5632	6600	S
0070	General Counsel Office	TPF4579	West Group	2,449.54	U	5912	6600	S
0070	General Counsel Office	TPF4578	Keenan & Associates	49,354.65	U	5720	6600	S
0074	Affirmative Action	TPD8695	Ricoh Business Solutions	1,000.00	U	5650	6730	S
0120	Vice Chancellor Admn/Finance	POG5023	CI Solutions	217.00	U	5120	6010	S
0130	Facilities Planning	LAG0345	Ricoh Business Solutions	6,562.08	U	5632	6600	S
0130	Facilities Planning	CTF6438B	Cannon, Merle E.	9,810.01	U	5190	6600	S
1105	Administrative Services - Regular	LA96214F	Ricoh Business Solutions	6,680.49	U	5632	6720	S
1105	Administrative Services - Regular	LAB5627B	Ricoh Business Solutions	1,308.54	U	5632	6720	S
1105	Administrative Services - Regular	LAD1071	Ricoh Business Solutions	4,697.74	U	5632	6720	S
1105	Administrative Services - Regular	LAD9137A	Ricoh Business Solutions	1,345.10	U	5632	6720	S
1105	Administrative Services - Regular	LAE2547	Ricoh Business Solutions	4,388.00	U	5632	6720	S
1105	Administrative Services - Regular	LAF6029	Ricoh Business Solutions	4,530.96	U	5632	6720	S
1105	Administrative Services - Regular	LA48918A	Ricoh Business Solutions	1,308.54	U	5632	6720	S
1105	Administrative Services - Regular	LAC1421E	Ricoh Business Solutions	3,320.10	U	5632	6770	S
1105	Administrative Services - Regular	LAA3070A	Portola Family Connection	3,105.00	U	5633	6720	S
1105	Administrative Services - Regular	TPF4304	Danka Office Imaging Co.	7,500.00	U	5650	1500	C
1105	Administrative Services - Regular	TP48919	Ricoh Business Solutions	312.00	U	5650	6720	S
1105	Administrative Services - Regular	TPD1072	Ricoh Business Solutions	480.00	U	5650	6720	S
1105	Administrative Services - Regular	TPF2824	Ricoh Business Solutions	672.00	U	5650	6720	S
1105	Administrative Services - Regular	TPF6036	Ricoh Business Solutions	1,092.00	U	5650	6720	S
1105	Administrative Services - Regular	TPF6896	Ricoh Business Solutions	1,800.00	U	5650	6720	S
1105	Administrative Services - Regular	LAF7117	Ricoh Business Solutions	3,613.10	U	5632	6720	S
1105	Administrative Services - Regular	TPF7110	Ricoh Business Solutions	1,660.80	U	5650	6720	S
1105	Administrative Services - Regular	LAE2529B	Ricoh Business Solutions	12,382.02	U	5632	6720	S
1500	District Business Services - Office	LAD5233B	Ricoh Business Solutions	12,564.32	U	5632	6720	S

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2010	Human Resources - General	LAF0034B	Ricoh Business Solutions	9,293.10	U	5632	6730	S
2010	Human Resources - General	TPG2455	Renne Sloan Holtzman & Sa	50,000.00	U	5720	6730	S
2010	Human Resources - General	TPG2480	Resolution, Inc.	1,369.50	U	5650	6750	S
2058	Professional Development	LAD7633B	Ricoh Business Solutions	2,009.76	U	5632	6750	S
2510	ITS - Administration	TPG1818	Computerland of Silicon V	440.64	U	5656	6780	S
2510	ITS - Administration	TPG1820	Oce Imagistics Inc.	670.00	U	5650	6780	S
2510	ITS - Administration	TPG1802	American Messaging Servic	649.64	U	5530	6780	S
2510	ITS - Administration	TPF0815A	Ricoh Business Solutions	384.00	U	5650	6780	S
2510	ITS - Administration	LAD9850B	Ricoh Customer Finance Co	2,280.28	U	5632	6780	S
2510	ITS - Administration	TPG1821	Omnipro Systems Inc.	5,000.00	U	5650	6780	S
2510	ITS - Administration	TPG1811	Eaton Associates	2,445.00	U	5650	6780	S
2510	ITS - Administration	POG1842	Computerland of Silicon V	104,742.75	U	5656	6780	S
2510	ITS - Administration	TPG1879	Novell Inc.	42,525.00	U	5656	6780	S
2520	ITS - Administrative Applications	TPG1831	SunGard Higher Education	12,500.00	U	5190	6780	S
2520	ITS - Administrative Applications	TPF9930	NoCoug	500.00	U	5130	6780	S
2520	ITS - Administrative Applications	TPF3500A	SunGard Higher Education	268,639.00	U	5656	6780	S
2520	ITS - Administrative Applications	TPF9938	Oracle USA, Inc.	636.11	U	5656	6780	S
2520	ITS - Administrative Applications	TPF9944	Oracle USA, Inc.	19,427.50	U	5656	6780	S
2520	ITS - Administrative Applications	TPF0844A	Oracle USA, Inc.	9,503.18	U	5656	6780	S
2520	ITS - Administrative Applications	TPG1851	SunGard Higher Education	450.00	U	5656	6780	S
2520	ITS - Administrative Applications	PSG1830	Strata Information Group	130,427.50	U	5190	6780	S
2520	ITS - Administrative Applications	TPG1844	Oracle USA, Inc.	17,736.71	U	5656	6780	S
2525	ITS - Telephone	TPG1806	Alcatel-Lucent, Inc.	8,300.00	U	5650	6570	S
2525	ITS - Telephone	TPF9932	Dept. of Telecommunicatio	1,600.00	U	5530	6570	S
2525	ITS - Telephone	TPG1822	Pro 1 Communications, Inc	5,000.00	U	5650	6570	S
2525	ITS - Telephone	TPF9929	Atlas Pellizzari Electric	4,792.00	U	5650	6570	S
2525	ITS - Telephone	TPG1809	AT&T Mobility	5,112.69	U	5530	6570	S
2525	ITS - Telephone	TPG1826	San Francisco Airport Com	2,760.53	U	5530	6570	S
2525	ITS - Telephone	TPG1833	Telekenex	13,439.38	U	5530	6570	S
2525	ITS - Telephone	LAE0926B	Global Netoptex	6,000.00	U	5633	6570	S
2525	ITS - Telephone	TPG1804	AT & T	5,129.95	U	5530	6570	S
2525	ITS - Telephone	TPG1803	AT & T	2,562.84	U	5530	6570	S
2525	ITS - Telephone	TPG1805	AT&T/MCI	255,103.77	U	5530	6570	S
2525	ITS - Telephone	TPG1828	Sprint PCS	65,173.27	U	5530	6570	S
2525	ITS - Telephone	TPG1841	CGETC Inc dba AccessoryGe	1,000.00	U	5530	6750	S
2530	ITS - Systems and Operations	TPE8282A	Lilien Systems	25,118.92	U	5650	6780	S
2530	ITS - Systems and Operations	TPE0915A	Oracle USA, Inc.	18,437.97	U	5656	6780	S
2530	ITS - Systems and Operations	TPF8940	Lilien Systems	7,236.78	U	5650	6780	S
2530	ITS - Systems and Operations	TPG1837	Iron Mountain Information	2,970.00	U	5610	6780	S
2530	ITS - Systems and Operations	TPG1836	Iron Mountain Information	4,117.50	U	5610	6780	S
2530	ITS - Systems and Operations	TPF9933	Keep It Simple	9,900.00	U	5650	6780	S
2530	ITS - Systems and Operations	TPG1834	Toyota Material Handling	1,063.10	U	5655	6780	S
2530	ITS - Systems and Operations	TPG1825	Sabah International	5,450.00	U	5640	6780	S
2530	ITS - Systems and Operations	POG1852	ComputerLand of Silicon V	191.26	U	5656	6780	S
2530	ITS - Systems and Operations	TPG1845	SAS Institute Inc.	3,732.40	U	5656	6780	S
2530	ITS - Systems and Operations	TPG1846	Earthbound Media Group	13,500.00	U	5633	6780	S
2530	ITS - Systems and Operations	TO36584	Sheila Pontanares	885.00	U	5210	6820	S
2530	ITS - Systems and Operations	TO36583	Tai Luong	873.00	U	5210	6780	S
2530	ITS - Systems and Operations	TO36582	James Hsiao	925.00	U	5210	6820	S
2550	ITS - Networking	TPE0932A	AT&T/MCI	21,299.60	U	5530	6570	S
2550	ITS - Networking	TPE0934A	Verizon Enterprise Soluti	11,184.23	U	5650	6570	S
2550	ITS - Networking	TPE0935A	Verizon Enterprise Soluti	26,555.68	U	5650	6570	S
2550	ITS - Networking	TPG1808	CDW Government, Inc.	493.44	U	5656	6780	S
2550	ITS - Networking	TPG1869	Cook Paging	500.00	U	5530	6780	S
2550	ITS - Networking	POG1880	Verisign Inc	1,942.16	U	5656	6780	S
2550	ITS - Networking	TPG1881	Dataway Inc.	10,000.00	U	5656	6780	S
3000	Employee Relations	TPD1522A	Renne Sloan Holtzman & Sa	156,830.05	U	5190	6730	S
3000	Employee Relations	TPD1548	Renne Sloan Holtzman & Sa	249,307.00	U	5190	6730	S
3000	Employee Relations	LAD1547	Ricoh Business Solutions	6,119.40	U	5632	6730	S

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3522	Utilities	TPE0627A	San Francisco Water Depar	20,314.20	U	5510	6570	S
3522	Utilities	TPF9632	SF Airport Commission	4,953.40	U	5510	6570	S
3522	Utilities	TPF9624	PUC - Bureau of Light, He	1,518,000.00	U	5520	6570	S
3522	Utilities	TPF9634	San Francisco Water Depar	409,508.53	U	5510	6570	S
3524	Recycling Department	LAD3885C	Ford Motor Credit Company	5,903.44	U	5631	6599	S
3524	Recycling Department	TPF9643	United Rentals	3,000.00	U	5633	6599	S
3524	Recycling Department	TPF9647	Pacific Material Handling	1,800.00	U	5650	6550	S
3524	Recycling Department	TPF9631	Ricoh Business Solutions	526.10	U	5650	6599	S
3542	M&R Buildings	TPE0610A	Montgomery Kone, Inc.	24,542.01	U	5640	6550	S
3542	M&R Buildings	TPE0617A	San Francisco Water Depar	10,000.00	U	5640	6550	S
3542	M&R Buildings	TPF9592	Agurto Corporation dba PE	6,600.00	U	5560	6550	S
3542	M&R Buildings	TPF9593	Agurto Corporation dba PE	8,950.00	U	5560	6550	S
3542	M&R Buildings	TPF9596	Applied Pest Management	6,260.00	U	5560	6550	S
3542	M&R Buildings	TPF9618	Lynch & Sons Van & Storag	7,400.00	U	5560	6550	S
3542	M&R Buildings	LAC4854D	Savin Credit Corporation	844.11	U	5632	6550	S
3542	M&R Buildings	LAF9629	Ricoh Business Solutions	6,199.15	U	5632	6550	S
3542	M&R Buildings	TPF9620	Montgomery Kone, Inc.	31,146.43	U	5640	6120	S
3542	M&R Buildings	TPF9637	SimplexGrinnell LP	2,541.50	U	5640	6120	S
3542	M&R Buildings	TPF9648	TAC Americas	10,000.00	U	5640	6120	S
3542	M&R Buildings	TPF9594	American Draperies & Blin	4,586.11	U	5640	6550	S
3542	M&R Buildings	TPF9595	Amtech San Francisco Elev	8,081.56	U	5640	6550	S
3542	M&R Buildings	TPF9597	Automatic Door Systems	8,159.38	U	5640	6550	S
3542	M&R Buildings	TPF9599	Cornely Co	9,494.39	U	5640	6550	S
3542	M&R Buildings	TPF9600	Cummins West, Inc.	5,824.99	U	5640	6550	S
3542	M&R Buildings	TPF9601	Department of Public Work	200,000.00	U	5640	6550	S
3542	M&R Buildings	TPF9604	Environment Systems, Inc.	2,000.00	U	5640	6550	S
3542	M&R Buildings	TPF9612	Forney Corporation	5,000.00	U	5640	6550	S
3542	M&R Buildings	TPF9614	Gettler-Ryan Inc.	3,000.00	U	5640	6550	S
3542	M&R Buildings	TPF9619	Montgomery Kone, Inc.	53,444.83	U	5640	6550	S
3542	M&R Buildings	TPF9621	Otis Elevator Company	15,472.44	U	5640	6550	S
3542	M&R Buildings	TPF9622	Pacific Auxiliary Fire Al	57,454.17	U	5640	6550	S
3542	M&R Buildings	TPF9623	Pacific Coast Trane Servi	16,572.20	U	5640	6550	S
3542	M&R Buildings	TPF9633	San Francisco Water Depar	10,000.00	U	5640	6550	S
3542	M&R Buildings	TPF9641	Syserco, Inc.	16,000.00	U	5640	6550	S
3542	M&R Buildings	TPF9642	ThyssenKrupp Elevator Com	28,467.22	U	5640	6550	S
3542	M&R Buildings	TPF9644	ThyssenKrupp Elevator Com	4,313.74	U	5640	6550	S
3542	M&R Buildings	TPF9649	TAC Americas	18,507.00	U	5640	6550	S
3542	M&R Buildings	TPF9616	International Fire Equipm	4,192.90	U	5650	6550	S
3542	M&R Buildings	TPF9626	Purchasing Dept. - Centra	90,000.00	U	5650	6550	S
3542	M&R Buildings	TPF9645	White Cap Construction Su	500.00	U	5650	6550	S
3542	M&R Buildings	TPF9627	Purchasing Dept. - Centra	75,000.00	U	5655	6550	S
3542	M&R Buildings	TPF9636	Sartor Saw Works	767.59	U	5658	6550	S
3542	M&R Buildings	TPG0073	Trinity EMCS Inc.	6,893.00	U	5640	6550	S
3544	M&R Grounds	TPE0604A	Fort Mason Center	13,770.00	U	5560	6550	S
3544	M&R Grounds	TPE0599A	Department of Public Work	5,000.00	U	5640	6550	S
3544	M&R Grounds	TPF9613	Fort Mason Center	8,415.00	U	5560	6550	S
3544	M&R Grounds	TPF9625	Public Utilities Commissi	1,000.00	U	5560	6550	S
3544	M&R Grounds	TPF9638	South San Francisco Scave	2,595.26	U	5560	6550	S
3544	M&R Grounds	TPF9639	Sunset Scavenger Company	7,970.00	U	5560	6550	S
3544	M&R Grounds	TPF9640	Sunset Scavenger Company	458,807.05	U	5560	6550	S
3544	M&R Grounds	TPF9602	Department of Public Work	5,000.00	U	5640	6550	S
3544	M&R Grounds	TPF9603	Department of Public Work	10,290.32	U	5640	6550	S
3544	M&R Grounds	TPF9628	Recreation & Park Commiss	10,000.00	U	5640	6550	S
3544	M&R Grounds	TPF9615	Golden Gate Disposal	720.00	U	5650	6550	S
3544	M&R Grounds	TPF9635	San Mateo Lawn Mower	3,100.00	U	5650	6550	S
3562	College Services	TPG0354	Danka Office Imaging Co.	42,468.11	U	5650	6770	S
3562	College Services	TPG0355	Graphic Equipment Company	9,524.76	U	5650	6770	S
3562	College Services	TPG0356	Xerox Corp	23,752.84	U	5650	6770	S
3562	College Services	TPG0357	Presstek Inc.	10,835.00	U	5650	6770	S

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3562	College Services	TPG0358	Advanced Finishing System	10,000.00	U	5650	6770	S
3564	Mail Services	LAD1838C	Neopost Leasing	5,048.56	U	5633	6770	S
3564	Mail Services	LAD1838B	Neopost Leasing	10,282.24	U	5633	6770	S
3564	Mail Services	LAD1839B	Pitney Bowes	11,589.00	U	5633	6770	S
3566	Public Safety	TPD8107A	Sonitrol	7,196.44	U	5640	6770	S
3566	Public Safety	TPF3729	American Messaging Servic	3,652.49	U	5530	6770	S
3566	Public Safety	LAE9800A	Ford Motor Credit Company	5,303.37	U	5631	6770	S
3566	Public Safety	LAF3744	Ford Motor Credit Company	4,637.46	U	5631	6770	S
3566	Public Safety	LAD8810B	Ricoh Business Solutions	3,016.98	U	5632	6770	S
3566	Public Safety	TPF3736	Pacific West Security,Inc	2,246.00	U	5640	6770	S
3566	Public Safety	TPF3738	Sonitrol	104,518.54	U	5640	6770	S
3566	Public Safety	TPF3730	Capture Technologies, Inc	5,000.00	U	5650	6770	S
3566	Public Safety	TPF3733	Dept. of Telecommunicatio	19,020.00	U	5650	6770	S
3566	Public Safety	TPF3739	Valencia Cyclery	2,500.00	U	5650	6770	S
3566	Public Safety	LA1489B	Ford Motor Credit Company	5,387.73	U	5631	6770	S
3566	Public Safety	LAD1488B	Ford Motor Credit Company	5,472.93	U	5631	6770	S
3566	Public Safety	LAG2209	Ford Motor Credit Company	6,022.08	U	5631	6770	S
3569	Custodial Services	TPE1105A	Photo Waste Recycling Co	3,955.99	U	5657	6770	S
3569	Custodial Services	TPF9598	Clean Scapes	1,941.16	U	5560	6770	S
3569	Custodial Services	TPG0080	Department of Public Heal	4,420.00	U	5657	6770	S
3569	Custodial Services	TPG0083	MS Environmental Solution	46,999.55	U	5657	6770	S
3569	Custodial Services	TPG0086	Photo Waste Recycling Co	6,500.00	U	5657	6770	S
3569	Custodial Services	TPG0089	RGA Environmental, Inc.	68,663.90	U	5657	6770	S
4010	Vice Chancellor Student Development	TO36131	Dr. Mark Robinson	100.00	U	5210	6600	S
4010	Vice Chancellor Student Development	PSG1159	Hickey, Elizabeth	8,281.66	U	5190	6600	S
4010	Vice Chancellor Student Development	TPG1828	Sprint PCS	1,475.47	U	5530	6600	S
4012	Banner - Student Development	PSG1159	Hickey, Elizabeth	1,718.34	U	5190	6600	S
4026	A & R Dean's Office - Credit	TPF5976	Ricoh Business Solutions	303.07	U	5632	6200	S
4026	A & R Dean's Office - Credit	LAD7956A	Ricoh Business Solutions	18,065.13	U	5350	6200	S
4026	A & R Dean's Office - Credit	TPF5994	Paradigm, Inc.	12,427.55	U	5803	6200	S
4026	A & R Dean's Office - Credit	TPF5979	Data Safe	7,260.00	U	5650	6200	S
4026	A & R Dean's Office - Credit	TPE4939	Paradigm, Inc.	14,500.00	U	5803	6200	S
4042	Financial Aid Office	TPE6200	ACS (Affiliated Computer	26,686.20	U	5190	6460	S
4900	Central Services	LAD1849A	Mobile Modular Management	3,393.77	U	5610	6460	S
4900	Central Services	LAE2183A	St. Paul's Presbyterian C	12,000.00	U	5610	6770	S
4900	Central Services	LAD9145B	SFLGBTGCC, Inc.	8,325.00	U	5610	6720	S
4900	Central Services	LAA7891E	City & County of San Fran	151,595.28	U	5610	6770	S
4900	Central Services	LAD1840B	California Realty & Land	41,000.00	U	5610	6770	S
4900	Central Services	LAD9636B	First Chinese Baptist Chu	23,600.00	U	5610	6770	S
4900	Central Services	LAF2323A	Maintrain	4,950.00	U	5610	6770	S
4900	Central Services	TPE2544	California Realty & Land	17,801.00	U	5610	6770	S
4900	Central Services	LAF3385A	Ricoh Customer Finance Co	5,182.74	U	5632	6720	S
4900	Central Services	TPE2545	California Realty & Land	26,075.00	U	5640	6770	S
4900	Central Services	TPD1083	Brink's Incorporated	16,446.91	U	5903	6720	S
4900	Central Services	TPD1081	Official Payments Corp	250,000.00	U	5906	6720	S
4900	Central Services	LAF8313	San Francisco Unified Sch	285,000.00	U	5620	6770	S
4900	Central Services	LAB8451F	San Francisco Unified Sch	342,467.90	U	5620	6770	S
4900	Central Services	LAA7898F	San Francisco Unified Sch	96,000.00	U	5620	6770	S
4900	Central Services	LAE3355B	Park Presidio Methodist C	22,500.00	U	5610	6770	C
4900	Central Services	TPG2761	Vavrinek, Trine, Day & Co	65,625.00	U	5190	6770	S
4900	Central Services	TO34366	John Bilmont	98.98	U	5210	6600	S
4900	Central Services	TO34365	Peter Goldstein	98.98	U	5210	6600	S
4900	Central Services	TPF8724	Fort Mason Foundation	171,504.00	U	5610	6770	S
4900	Central Services	LAE2184B	Episcopal Church of the I	8,800.00	U	5610	6770	S
4900	Central Services	LAE2182B	Ebenezer Lutheran Church	5,750.00	U	5610	6770	S
4900	Central Services	LAG0025	St. Paul's Presbyterian C	9,600.00	U	5610	6770	S
4900	Central Services	TO36389	Kathy M. Hennig	263.08	U	5210	6750	S
4900	Central Services	TO36142	Alvin Wong	38.50	U	5212	6750	S
4900	Central Services	TO36569	Mario Insigne	558.00	U	5210	6770	S

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4900	Central Services	TO36581	Romeo Lao	602.00	U	5210	6770	S
4900	Central Services	TO35451	Crystal Ma	806.00	U	5210	6720	S
4900	Central Services	TO35450	Michael Zwerlein	975.00	U	5210	6720	S
4920	Contract Compliance	TPD5144B	Mason Tillman Associates,	114,911.58	U	5190	6600	S
5150	Match Grants	TPF2149	Glad Production Inc.	1,200.00	U	5656	4900	C
5510	TMI (Technology Mediated Instruction)	TPF2143	ACT, Inc	1,400.00	U	5656	4900	C
5510	TMI (Technology Mediated Instruction)	TPF2144	Annenberg Media Telecours	3,745.00	U	5656	4900	C
5510	TMI (Technology Mediated Instruction)	TPF2145	Intelecom Intelligent Tel	5,200.00	U	5656	4900	C
5510	TMI (Technology Mediated Instruction)	TPF2146	Coastline Learning System	3,650.00	U	5656	4900	C
5510	TMI (Technology Mediated Instruction)	LAF2141	Ricoh Business Solutions	2,011.72	U	5656	4900	C
5510	TMI (Technology Mediated Instruction)	TPF2139	Round World Music	5,000.00	U	5656	4900	C
6126	GED/Assessment Center	TPF5765	Educational Testing Servi	13,331.50	U	5902	6320	N
6126	GED/Assessment Center	TPF5766	UPS (United Parcel Serv	932.29	U	5650	6450	N
6466	Counseling - Transfer Center	LAC9321	Ricoh Business Solutions	2,060.32	U	5650	6499	C
6468	Latino Service Network	TO36399	Jorge Avila	91.06	U	5212	6499	S
6468	Latino Service Network	TO36501	Jorge Avila	112.97	U	5212	6499	S
6468	Latino Service Network	TO36397	Susana Mayorga	112.97	U	5212	6499	S
6468	Latino Service Network	TO36502	Leti Silva	112.97	U	5212	6499	S
6468	Latino Service Network	TO36398	Anastacia Fiandaca	112.97	U	5212	6499	S
7104	Dean's Office - Applied Science	TPG1933	Ricoh Business Solutions	720.00	U	5650	6010	C
7112	Automotive	TPG0571	Airgas NCN	1,810.75	U	5560	0900	C
7112	Automotive	LAE3675B	Ricoh Business Solutions	3,656.45	U	5632	0900	N
7112	Automotive	TPG0573	Aramark Uniform Services,	1,135.50	U	5560	0900	C
7112	Automotive	TPG0577	Ricoh Business Solutions	1,080.00	U	5650	0900	N
7112	Automotive	TPG0576	Ricoh Business Solutions	180.00	U	5650	0900	N
7114	Trade Skills	TPG0568	Safety-Kleen Systems, Inc	6,768.85	U	5650	0900	N
7114	Trade Skills	TPG0567	Sartor-Quality Saw Works	1,000.00	U	5650	0900	N
7114	Trade Skills	TPG0578	J.K. Service	744.13	U	5650	0900	N
7114	Trade Skills	TPG0582	Craig & Green	1,000.00	U	5650	0900	N
7155	Environmental Hort & Floristry	TPF5867	ABCO Mechanical Contracto	3,790.00	U	5650	0100	C
7155	Environmental Hort & Floristry	TPF5868	AG-CON Construction	1,000.00	U	5650	0100	C
7232	Chemistry	POF8693	Ice Machines Inc	514.50	U	5650	1900	C
7257	Engineering & Technology	TPG2359	Airgas NCN	1,878.20	U	5633	0900	C
7257	Engineering & Technology	POG2380	Cytek Development, Inc.	1,722.00	U	5650	0900	C
7264	Dean's Office - Science & Math Dept	TPG3569	Pacific Water Systems	3,849.04	U	5650	1900	C
7354	Dean's Office - Behavior & Social Sci	PSF6218	Sohn, Noemi M.	250.00	U	5190	6020	C
7504	Art	LAE2851B	Ricoh Business Solutions	1,439.80	U	5632	1000	C
7504	Art	TPG0157	Airgas NCN	300.00	U	5650	1000	C
7504	Art	TPG0156	Bay Area Models Guild	21,190.00	U	5190	1000	C
7504	Art	TPG0151	Ricoh Business Solutions	780.00	U	5650	1000	C
7504	Art	TPF5092	Aramark Uniform Services,	3,386.00	U	5000	1000	C
7504	Art	TPD7486	Airgas NCN	500.00	U	5000	1000	C
7504	Art	TPD7487	Airgas NCN	500.00	U	5000	1000	C
7516	Film Production	TPF4656	JCX Expendables	800.00	U	5650	1000	C
7516	Film Production	POG4251	Isaia	235.30	U	5650	1000	C
7528	Graphics Communication	TPE0080	G & K Services, Inc.	1,350.00	U	5640	1000	C
7528	Graphics Communication	LAB8773D	Ricoh Business Solutions	1,166.40	U	5632	1000	C
7630	Foreign Students/Internatl Students	TO36128	Cecilia Chan	1,400.00	U	5210	6200	C
7630	Foreign Students/Internatl Students	TO36545	Michele Zimmerman	350.00	U	5210	4900	C
7630	Foreign Students/Internatl Students	TPD9306	Peterson's A Nelnet Compa	1,940.00	U	5802	1500	C
7708	Dental Assisting	TPF0994	Sullivan-Schein Dental	1,500.00	U	5650	1200	C
7720	Health Science	PSG0888	Russell, Debra Ann	4,000.00	U	5190	1200	C
7720	Health Science	PSG0910	Delore, Jane Tong.	1,500.00	U	5190	1200	C
7720	Health Science	PSG0903	Lee, Diane	1,500.00	U	5190	1200	C
7720	Health Science	PSG0906	Montiel De Arroyo, Maria	400.00	U	5190	1200	C
7720	Health Science	PSG0907	Velasquez, Pilar Rosario.	400.00	U	5190	1200	C
7720	Health Science	PSG0908	Alves-Riviere, Celia	1,450.00	U	5190	1200	C
7720	Health Science	PSG0904	Dahud, Ibtisam	1,450.00	U	5190	1200	C
7720	Health Science	PSG0905	Lew, Jean L.	400.00	U	5190	1200	C

Org	Department	Document #	Vendor	Balance	Fund	Acct	Prog	Act
7720	Health Science	PSG0909	Lue, Christina Tong.	1,500.00	U	5190	1200	C
7720	Health Science	PSG0902	Vargas, Carlos G.	3,400.00	U	5190	1200	C
7728	Vocational Nursing	TPE4071	Peninou French Laundry	1,286.54	U	5640	1200	N
7736	Physical Education & Dance	PSF3398	Demetrius, Bruce	6,500.00	U	5190	0800	C
7742	Diagnostic Medical Imaging	TPF7508A	California Radiographics	4,332.86	U	5650	1200	C
8160	Institutional Sup - Alemany	LAF8718	Ricoh Business Solutions	7,274.99	U	5632	6799	C
8160	Institutional Sup - Alemany	TPF8720	Ricoh Business Solutions	4,800.00	U	5650	6799	C
8260	Institutional Sup - Southeast	LAA3112E	Ricoh Americas Corporatio	3,830.10	U	5560	6799	C
8260	Institutional Sup - Southeast	LAA3062F	Ricoh Business Solutions	6,332.25	U	5632	6799	C
8260	Institutional Sup - Southeast	LAA3063F	OCE Corp. Printing	801.00	U	5633	6799	C
8360	Institutional Sup - Chnatwn/NB	LAE9624A	Ricoh Business Solutions	3,890.39	U	5632	6799	C
8360	Institutional Sup - Chnatwn/NB	LAD9630B	Hasler Financial Services	1,163.62	U	5633	6799	C
8360	Institutional Sup - Chnatwn/NB	TPF6880	Xerox Corp	9,362.64	U	5650	6799	C
8360	Institutional Sup - Chnatwn/NB	TPF6893	Ricoh Business Solutions	3,960.00	U	5650	6799	C
8450	Student Services - Mission	LAF1212A	Ricoh Business Solutions	13,531.01	U	5632	6499	C
8460	Institutional Sup - Mission	TPF9537	IKON Office Solutions	4,791.36	U	5650	6770	C
8460	Institutional Sup - Mission	LAF1212A	Ricoh Business Solutions	13,530.99	U	5632	6770	C
8560	Institutional Sup - Dwntrwn	TPD7737	American Messaging Servic	117.68	U	5530	6799	N
8560	Institutional Sup - Dwntrwn	LAD4883A	Neopost	256.60	U	5633	6799	N
8560	Institutional Sup - Dwntrwn	TPF9762	Ricoh Business Solutions	12,100.00	U	5650	6799	N
8560	Institutional Sup - Dwntrwn	LAB8648C	Ricoh Business Solutions	18,347.34	U	5632	6799	N
8760	Institutional Sup - Evans	TPG1949A	India Basin Maintenance A	593.02	U	5130	6799	S
8840	Academic Admin - John Adams	TPA2955	American Messaging Servic	78.65	U	5530	6010	C
8840	Academic Admin - John Adams	LAF8959	Hasler Financial Services	2,400.89	U	5632	6010	C
8860	Institutional Sup - John Adams	TPF6944	Comet Micro Systems	726.58	U	5650	6799	C
8860	Institutional Sup - John Adams	LAE0547B	Ricoh Business Solutions	12,383.09	U	5632	6799	C
8860	Institutional Sup - John Adams	TPA2954	Ricoh Business Solutions	12,800.00	U	5650	6799	C
9120	Evening/Instructional Support	LAC0512D	Ricoh Business Solutions	3,048.88	U	5632	6010	C
9342	Inst. Res - Audio Visual	TPG1701	UPS (United Parcel Servic	1,068.52	U	5633	6110	C
9342	Inst. Res - Audio Visual	POG1708	Aliano, John C.	100.00	U	5633	6110	C
9500	Instructional Computer Lab	TPG2061	Toptek Micro Center, Inc.	5,800.00	U	5190	6780	S
9500	Instructional Computer Lab	TPG2059	Toptek Micro Center, Inc.	7,000.00	U	5650	6780	S
9500	Instructional Computer Lab	TPG2060	Eaton Associates	4,000.00	U	5650	6780	S
9610	Inst. Res - Broadcasting	LAF1499A	Ricoh Business Solutions	2,650.52	U	5632	0600	C
9610	Inst. Res - Broadcasting	POF7728	Media Associates, Inc.	238.70	U	5650	0600	C
9610	Inst. Res - Broadcasting	POF7727	Media Associates, Inc.	238.70	U	5650	0600	C
9610	Inst. Res - Broadcasting	POF7735	Radio Computing Services,	625.90	U	5000	0600	C
9610	Inst. Res - Broadcasting	POF7739	Ikegami Electronics (U.S.	524.26	U	5650	0600	C
			Total Other Operating Expenses & Services	<u>7,874,646.56</u>				
0020	Chancellor's Office	POG3882	Corporate Express	12,184.78	U	6431	6600	S
1500	District Business Services - Office	POF3039	The Chair Place	530.57	U	6451	6720	S
2058	Professional Development	POG0400	Inside Source	1,504.53	U	6411	6750	S
2530	Network	POG1864	Quill Corporation	1,139.94	U	6411	6780	S
3524	Recycling Department	LAC4879D	Ford Motor Credit Company	1,946.82	U	6432	6599	S
3524	Recycling Department	LAE1139C	Ford Motor Credit Company	1,868.73	U	6432	6599	S
3524	Recycling Department	LAE1150C	Ford Motor Credit Company	4,186.78	U	6432	6599	S
3524	Recycling Department	LAE9753B	Ford Motor Credit Company	2,950.69	U	6432	6599	S
3524	Recycling Department	LAE9854A	Ford Motor Credit Company	1,875.70	U	6432	6599	S
3542	M&R - Buildings	TPF9617	Knorr Systems, Inc.	5,500.00	U	6444	6550	S
4010	Executive Vice Chancellor Office	POG1184	Apple Computer, Inc.	4,254.71	U	6000	6600	S
7257	Engineering & Technology	POG2379	VWR International, Inc.	744.04	U	6434	0900	C
7264	Dean's Office - Science & Math Dept	TPG3569	Pacific Water Systems	1,924.52	U	6434	1900	C
9342	Inst. Res - Audio Visual	POF5191	Center for Investigative	24.70	U	6308	6110	C
9342	Inst. Res - Audio Visual	POG1711	PBS Video	49.34	U	6308	6110	C
			Total Capital Outlay	<u>40,685.85</u>				
			Grand Total	<u>8,680,982.33</u>				

Appendix D
Supplemental Schedules

Reconciliation of Unreserved Undesignated Fund Balance:

	Estimated Final 2007-2008	Final Budget 2008-2009	Reconciling Changes ⁽³⁾
Ending Fund Balance June 30	21,967,515	19,153,765	(2,813,750)
Reservations and Designations:			
Board Reserve ⁽²⁾	\$ 6,652,879	\$ 6,652,879	-
Transfer From Reserve	-	-	-
Transfer To Reserve	-	-	-
Encumbrances	657,212	-	(657,212)
Prepaid Expenses & Leases	10,733,334	10,577,779	(155,555)
Designated Departmental Funds	963,294	960,000	(3,294)
Designated Internal Service Funds ⁽¹⁾	-	-	-
Total Reservations and Designations	<u>\$ 19,006,719</u>	<u>\$ 18,190,658</u>	<u>\$ (816,061)</u>
Unreserved, Undesignated	<u>\$ 2,960,796</u>	<u>\$ 963,107</u>	<u>\$ (1,997,689)</u>

(1) The \$2.4 million Designated Internal Service Funds were Mission/Chinatown collected rents from FY04, 05 and 0.1 million for FY06 & 07.

(2) In January 2006 the Board authorized the transfer of \$2,300,000 from the collected rents fund to the Reserve.

(3) Reductions in Reservation and Designations equal increases in Unreserved, Undesignated Balances.

The Following Schedules show both the summary and detail level Final 2008-2009 Budgeted distribution for Expenditures Eligible for Restricted Funds: The Main Restricted Funds are Matriculation, Credit and Non-Credit, Scheduled Maintenance and or Local Capital Projects.

SFCCD
FINAL RECOMMENDED BUDGET 2008-2009
22-Aug-08

SUMMARIZED BY MAJOR ACCOUNT CODES: EXPENSES ELIGIBLE FOR RESTRICTED FUNDS

EXPENDITURES:

ACADEMIC SALARIES	1,691,575	U XXXX 1000 XXXX S
CLASSIFIED SALARIES	-	U XXXX 2000 XXXX S
EMPLOYEE BENEFITS	369,311	U XXXX 3000 XXXX S
SUPPLIES AND MATERIALS	-	U XXXX 4000 XXXX S
OTHER OPERATING EXPENSES AND SERVICES	639,114	U XXXX 5000 XXXX S
CAPITAL OUTLAY	-	U XXXX 6000 XXXX S
TRANSFER OUT/DEBT SERVICE/UNALLOCATED	-	U XXXX 7000 XXXX S
EXPENSES ELIGIBLE FOR RESTRICTED FUNDS	<u>2,700,000</u>	
TOTAL EXPENDITURES AND TRANSFERS-OUT	<u><u>-</u></u>	

SFCCD
FINAL RECOMMENDED BUDGET 2008-2009
22-Aug-08

DETAIL DISTRIBUTION:

	Total	Allocation	FOPAL Distribution		
			F	Org	Acct Prog A
EXPENSES ELIGIBLE FOR RESTRICTED FUNDS	\$ (2,700,000)				
Scheduled Maintenance / Local Cap Projects:	199,453	199,453	U	4991 5000	6770 S
Basic Skills-Faculty	1,400,000	1,149,120	U	5191 1120	6770 S
Basic Skills-Administrators	-	-			
Matric NC	423,886	347,926	U	4091 1240	6770 S
Matric Credit	237,000	194,530	U	4091 1240	6770 S
Other - DSPS, Contract Ed Etcetera	439,661	439,661	U	4991 5000	6770 S
	<u>2,700,000</u>	<u>2,330,689</u>			
Restricted fund Charge outs over Eligible amount	<u><u>0</u></u>				
Salary Driven Fringe Benefits:					
Basic Skills-Faculty		250,880	U	5191 3000	6770 S
Matric NC		75,960	U	4091 3000	6770 S
Matric Credit		42,470	U	4091 3000	6770 S
		<u>369,311</u>			
Check		<u><u>2,700,000</u></u>			

San Francisco Community College District
Transfer out Schedule

	<u>Budget</u>
	<u>FY 2008-09</u>
Cafeteria	525,000
Child Development	475,000
Federal Work Study Match & Other	227,815
Total Transfer	<u>\$1,227,815</u>

SFCCD

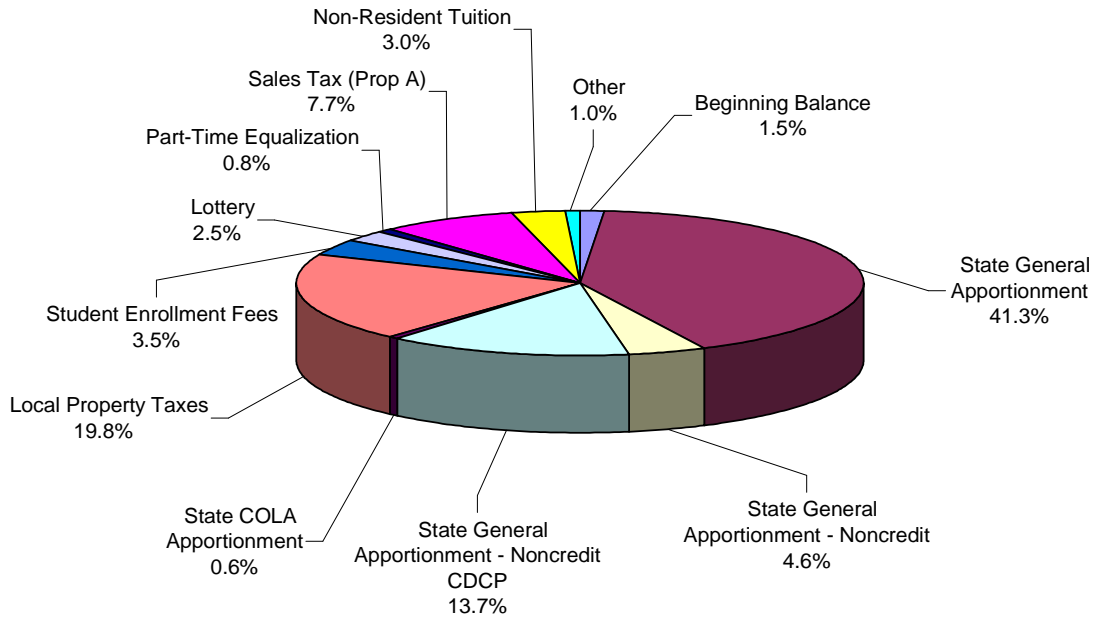
Unrestricted and Restricted (PROPOSITION 20) Lottery Apportionments

CS 8880.4

	FISCAL YEARS					
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET
	2003	2004	2005	2006	2007	2008
	2004	2005	2006	2007	2008	2009
Non-Prop-20	4,432,547	4,428,809	4,732,602	3,792,198	4,858,309	5,095,204
Prop-20	674,333	836,920	1,086,195	700,958	752,676	810,343
Total	5,106,880	5,265,729	5,818,797	4,493,156	5,610,985	5,905,547

Appendix E
Additional Graphic Illustrations of District Budget

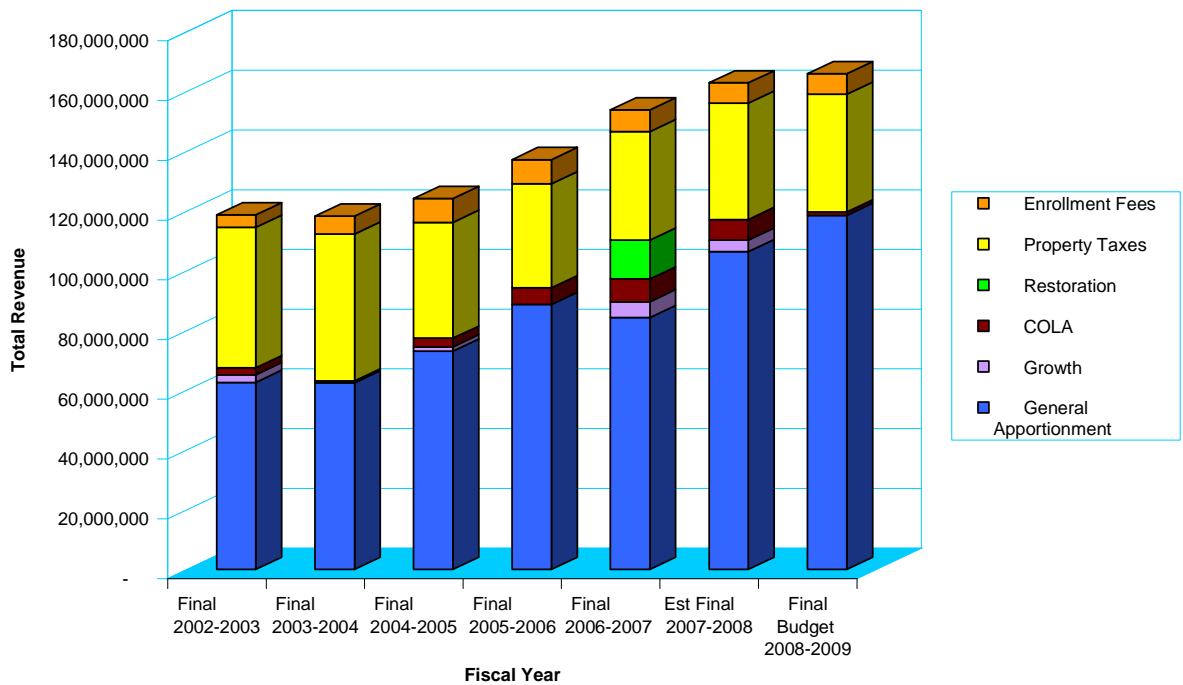
Unrestricted General Fund Resources FY 2008-2009 Final Budget



Property Tax

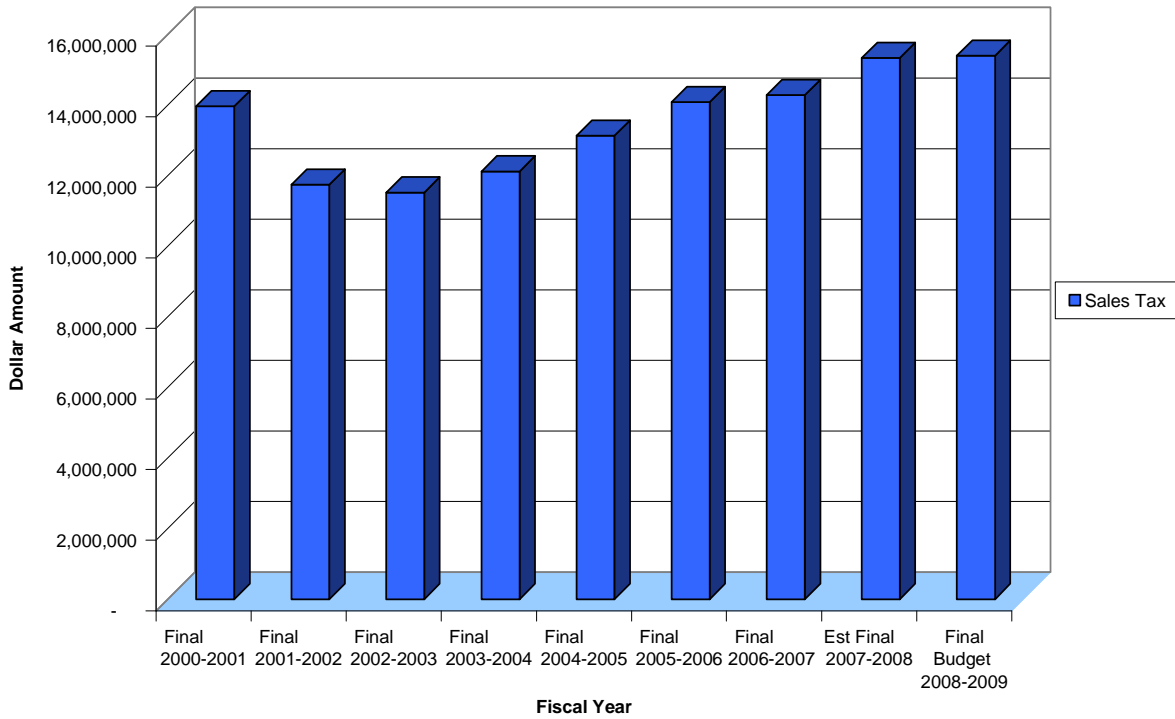
Final 2002-2003	Final 2003-2004	Final 2004-2005	Final 2005-2006	Final 2006-2007	Est Final 2007-2008	Final Budget 2008-2009
47,063,902	49,217,183	38,810,569	34,855,141	36,370,185	38,967,219	39,434,334

Seven-Year Unrestricted General Fund Apportionment



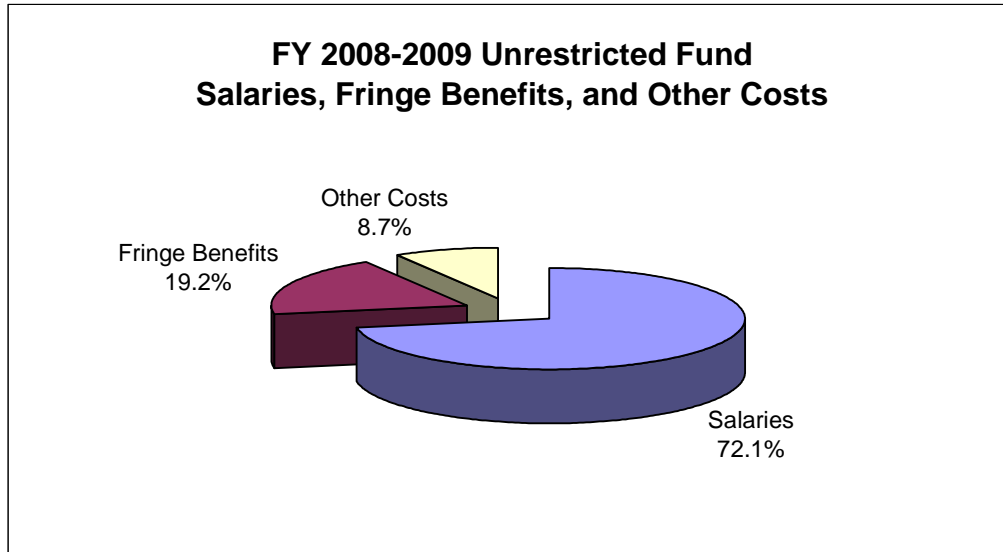
	Final 2000-2001	Final 2001-2002	Final 2002-2003	Final 2003-2004	Final 2004-2005	Final 2005-2006	Final 2006-2007	Est Final 2007-2008	Final Budget 2008-2009
Sales Tax	13,968,267	11,744,782	11,522,997	12,118,991	13,131,734	14,085,231	14,283,501	15,333,162	15,400,000

Nine-Year Sales Tax Revenue



FY 2008-2009

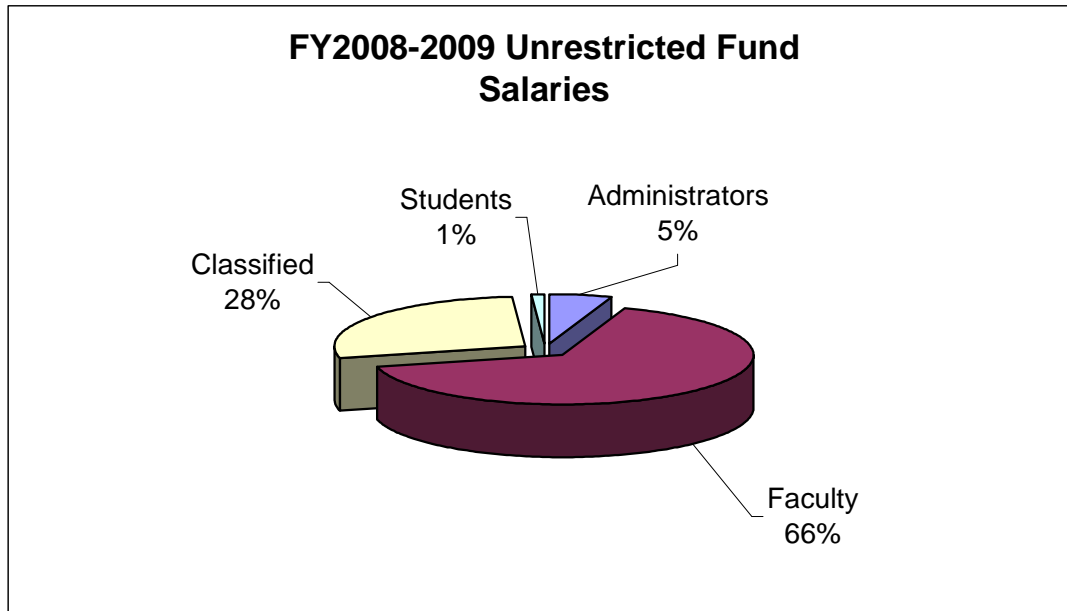
Salaries	143,396,324	72.15%
Fringe Benefits	38,145,939	19.19%
Other Costs	17,218,183	8.66%
Total	198,760,446	100.0%



* Other costs include: Materials and supplies, maintenance repair, utilities, postage, printing, facility and other leases, equipment and debt service.

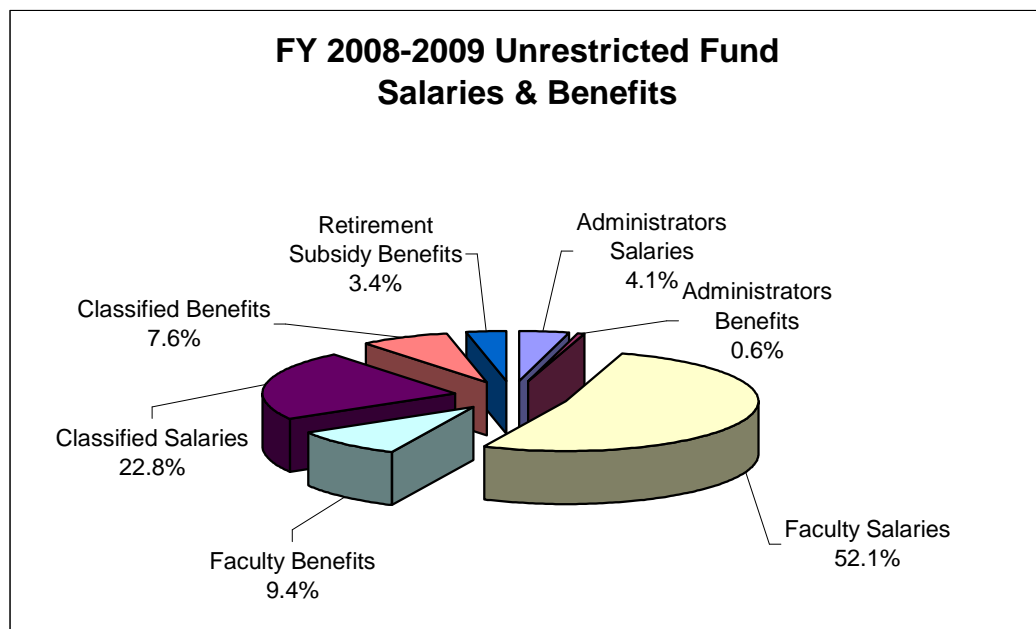
FY 2008-2009

Administrators	7,454,741	5.20%
Faculty	94,599,279	65.97%
Classified	39,575,304	27.60%
Students	1,767,000	1.23%
Total	143,396,324	100.00%



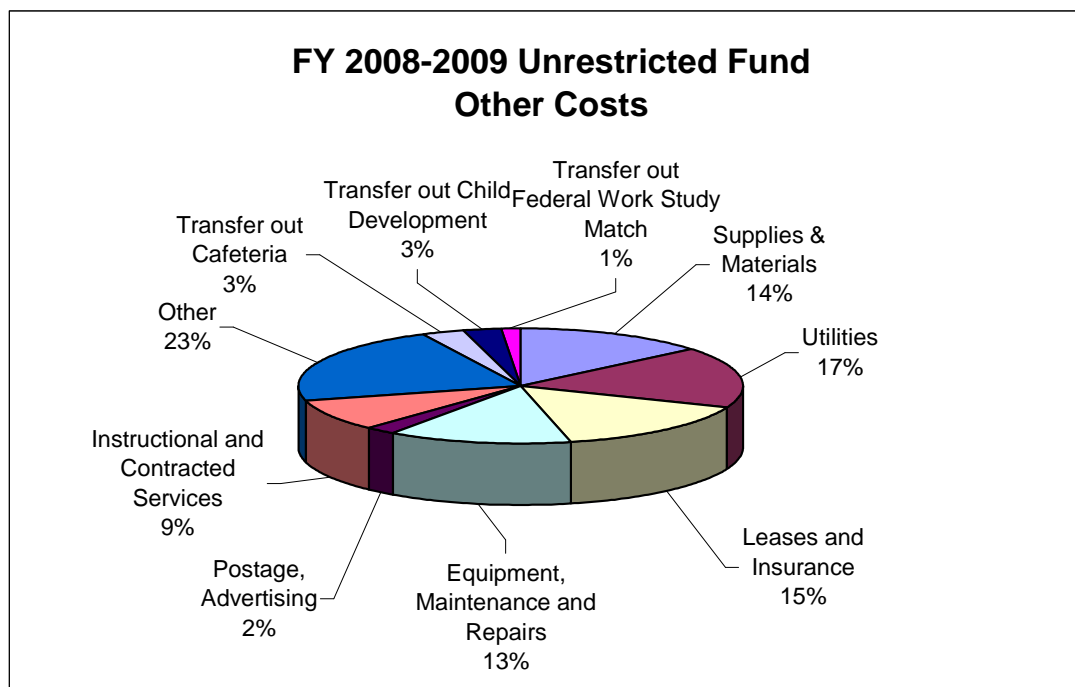
FY 2008-2009

Administrators Salaries	7,454,741	4.11%
Administrators Benefits	1,125,427	0.62%
Faculty Salaries	94,599,279	52.11%
Faculty Benefits	17,102,749	9.42%
Classified Salaries	41,342,304	22.77%
Classified Benefits	13,788,667	7.60%
Retirement Subsidy Benefits	6,129,096	3.38%
Total	181,542,263	100.00%



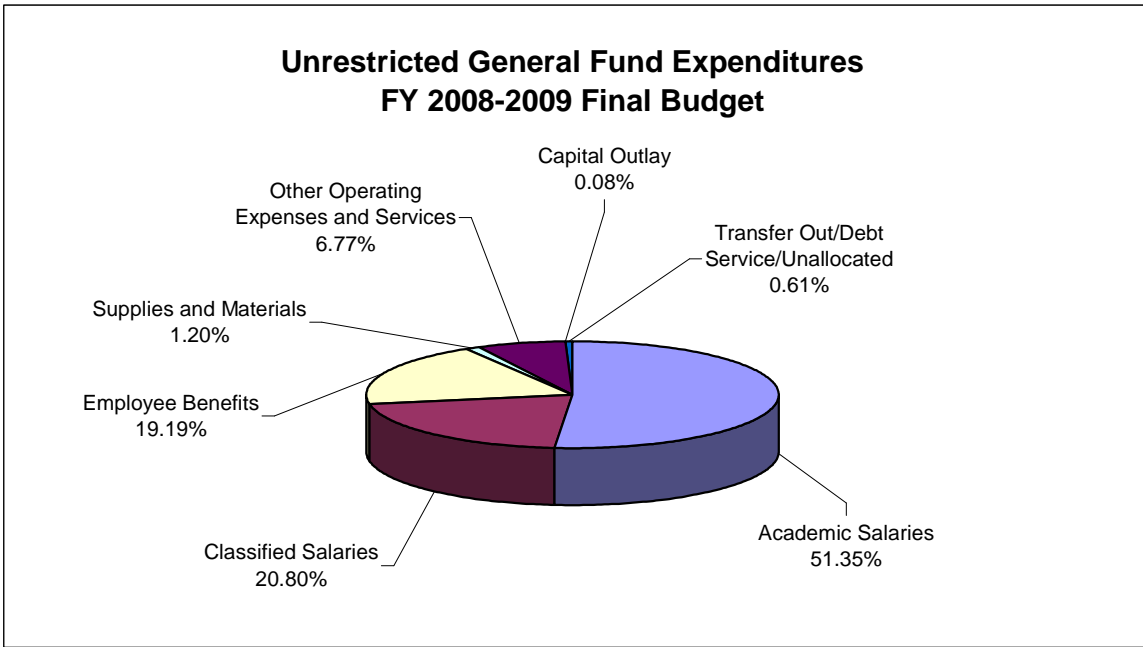
FY 2008-2009

Supplies & Materials	2,385,673
Utilities	2,964,023
Leases and Insurance	2,632,522
Equipment, Maintenance and Repairs	2,303,862
Postage, Advertising	374,690
Instructional and Contracted Services	1,517,352
Other	3,812,245
Transfer out Cafeteria	525,000
Transfer out Child Development	475,000
Transfer out Federal Work Study Match	227,815
Total	17,218,182



Final Expenditures Budget 2008-2009

Academic Salaries	102,054,020	51.35%
Classified Salaries	41,342,304	20.80%
Employee Benefits	38,145,939	19.19%
Supplies and Materials	2,385,673	1.20%
Other Operating Expenses and Services	13,454,694	6.77%
Capital Outlay	150,000	0.08%
Transfer Out/Debt Service/Unallocated	1,227,816	0.61%
Total Unrestricted General Fund Expenditures	198,760,446	100.00%



Appendix F
Glossary of Terms and Definitions

GLOSSARY OF FINANCE TERMS

Accounting – The process of identifying, measuring, and communicating financial information to permit informed judgments and decisions by users.

Apportionment – Federal or state taxes distributed to college districts or other governmental units according to certain formulas.

Appropriation – An allocation of funds made by a legislative or governing body for a specified time and purpose.

Base Revenue – The districts' total prior year revenue from state general apportionment's, local property tax revenue, and student enrollment fees, adjusted when applicable for projected deficits.

Block Grant – A fixed sum of money, not linked to enrollment/ FTES measures.

Budget – A plan of financial operation for a given period for a specified purpose consisting of an estimate of revenue and expenditures. (Ideally, an educational plan expressed in dollars.)

Career Development College Prep – Enhanced Non-credit funding applied to these student FTE's.

Categorical Funds – Funds received by a district for a certain purpose which can only be spent for that purpose. Examples: Funding for the disabled, EOPS, deferred maintenance, and matriculation.

Chart of Accounts – A systematic list of accounts applicable to a specific entity.

Cost of Living Adjustments (COLA) – an increase in funding for revenue limits or categorical programs. Current law ties COLAs to indices of inflation, although different amounts are appropriated in some years.

Current Expense of Education (CEE) – ECS 84362 – The current General Fund operating expenditures of a community college district excluding expenditures for food services, community services, object classifications 6000 (except equipment replacement) and 7000, and other costs specified in law and regulations.

Deferred Maintenance – Major repairs of buildings and equipment which have been postponed by college districts. Some matching state funds are available to districts which establish a deferred maintenance program.

Encumbrances – Obligations in the form of purchase orders, contracts, salaries, and other commitments for which part of an appropriation is reserved.

Enrollment/FTES Cap – A limit on the number of students (FTES) for which the state will provide funding.

Equalization – Funds allocated by the Legislature to raise districts with lower revenue limits toward the statewide average.

Expenditures – Amounts disbursed for all purposes. Accounts kept on an accrual basis include all charges whether paid or not. Accounts kept on a cash basis include only actual cash disbursements.

Fifty Percent Law – Requires that fifty percent of district expenditures in certain categories must be spent for salaries and benefits of classroom instructors and some instructional aides. Salaries of counselors and librarians are not included in this classification.

Full-time Equivalent Student – An FTES is a student workload measure that represents 525 class (contact) hours of student instruction/activity in credit and noncredit courses. Full-time equivalent student (FTES) is one of the workload measures used in the computation of state support for California community colleges.

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts for recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein.

Fund Balance – The difference between assets and liabilities.

General Fund – The fund used to account for the ordinary operations of the district. It is available for any legally-authorized purpose not specified for payment by other funds.

Mandated Costs – College district expenditures which occur as a result of federal or state law, court decisions, administrative regulations, or initiative measures.

Reserve – Funds set aside in a college district budget to provide for future expenditures or to offset future losses, for working capital, or for other purposes.

Restricted Funds – Money which must be spent for a specific purpose either by law or by local board action.

Revenue – Income from all sources.

Shortfall – An insufficient allocation of money, requiring an additional appropriation or resulting in deficits.

State Apportionment – An allocation of state money to a district based on total available general revenues less property taxes and enrollment fees.

Unencumbered Balance – That portion of an appropriation or allotment not yet expended or obligated.

Unfunded FTES – FTES which are generated in excess of the enrollment/FTES cap.